SECURITIES AND EXCHANGE COMMISSION WASHINGTON, D. C. 20549

FORM 10-K

(Mark One)

[X] ANNUAL REPORT PURSUANT TO SECTION 13 OR 15(D) OF THE SECURITIES EXCHANGE ACT OF 1934 FOR THE FISCAL YEAR ENDED JUNE 29, 2003.

Transition report pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934 for the transition period from _____ to ____.

COMMISSION FILE NUMBER 0-12919

PIZZA INN, INC.

(Exact name of registrant as specified in its charter)

MISSOURI (State or jurisdiction of incorporation or organization) 47-0654575 (I.R.S. Employer Identification No.)

3551 PLANO PARKWAY
THE COLONY, TEXAS 75056
(Address of principal executive offices)

(Zip Code)

Registrant's telephone number, including area code: (469) 384-5000
Securities Registered Pursuant to Section 12(b) of the Act: NONE
Securities Registered Pursuant to Section 12(g) of the Act:

COMMON STOCK, PAR VALUE \$.01 EACH

(Title of Class)

At September 10, 2003, there were 10,058,674 shares of the registrant's Common Stock outstanding, and the aggregate Market value of registrant's Common Stock held by non-affiliates was \$25,096,392, based upon the average of the bid and ask prices.

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes [X] No

Indicate by check mark if disclosure of delinquent filers pursuant to Item 405 of Regulation S-K is not contained herein, and will not be contained, to the best of registrant's knowledge, in definitive proxy or information statements incorporated by reference in Part III of this Form 10-K or any amendment to this Form 10-K. [X]

APPLICABLE ONLY TO REGISTRANTS INVOLVED IN BANKRUPTCY PROCEEDINGS DURING THE PRECEDING FIVE YEARS:

Indicate by check mark whether the registrant has filed all documents and reports required to be filed by Section 12, 13 or 15(d) of the Securities Exchange Act of 1934 subsequent to the distribution of securities under a plan confirmed by a court. Yes No $_$

DOCUMENTS INCORPORATED BY REFERENCE

Portions of the registrant's definitive Proxy Statement, to be filed pursuant to Section 14(a) of the Securities Exchange Act of 1934 in connection with the registrant's annual meeting of shareholders in December 2003, have been incorporated by reference in Part III of this report.

PART I

ITEM 1 - BUSINESS

GENERAL

Pizza Inn, Inc. (the "Company"), a Missouri corporation incorporated in 1983, is the successor to a Texas company of the same name that was incorporated in 1961. The Company is the franchisor and food and supply distributor to a system of restaurants operating under the trade name "Pizza Inn".

On September 10, 2003, the Pizza Inn system consisted of 414 units, including two Company owned and operated units, a third that the Company is currently in the process of relocating, and 411 franchised units. The Company-operated units are used for product testing and franchisee training, in addition to serving customers. The domestic franchised units are comprised of 224 buffet units, 57 delivery/carry-out units, and 73 Express units. The international franchised units are comprised of 16 buffet units, 30 delivery/carry-out units and 14 Express units. Pizza Inn units are currently located in 20 states and 10 foreign countries. Domestic units are located predominantly in the southern half of the United States, with Texas, North Carolina, and Mississippi accounting for approximately 34%, 15%, and 8% of the total, respectively. Norco Restaurant Services ("Norco"), a division of the Company, distributes food products, equipment, and other supplies to units in the United States and, to the extent feasible, in other countries.

On August 21, 2002, C. Jeffrey Rogers, the Company's former Chief Executive Officer, resigned his position with the Company. In October 1999, the Company

loaned Mr. Rogers approximately \$1.9 million. Subsequent to his departure, the entire outstanding indebtedness was paid in full. For additional information, see "Transactions with Related Parties". In addition, pursuant to the terms of that certain Severance Agreement and Release ("Agreement") dated August 21, 2002 between C. Jeffrey Rogers and Pizza Inn, Inc., the Company paid Mr. Rogers \$195,000 in lieu of salary and made certain other payments as described in the Agreement which is Exhibit 10.13 of the Company's Form 10-K for the fiscal year ended June 30, 2002.

PIZZA INN RESTAURANTS

Buffet restaurants ("Buffet") offer dine-in and carry-out service and, in most cases, also offer delivery service. These restaurants serve pizza on three different crusts (Original Thin Crust, New York Pan, and Italian Crust), with standard toppings and special combinations of toppings. They also offer pasta, salad, sandwiches, desserts and beverages, including beer and wine in some locations. They are generally located in free standing buildings in close proximity to offices, shopping centers and residential areas. The Buffet concept may be developed in one of two formats: full service, featuring a wait staff and beverage table service, and self serve, allowing customers to serve themselves from the buffet bar and beverage station. The current standard Buffet restaurants are between 3,000 and 5,000 square feet in size and seat 120 to 185 customers. The interior decor is designed to promote a contemporary, family style atmosphere.

Restaurants that offer delivery and carry-out service only ("Delcos") are growing in popularity and number. Delcos typically are located in shopping centers or other in-line arrangements, occupy approximately 1,000 square feet, and offer limited or no seating. Delcos generally offer the same menu as Buffet restaurants, but do not offer buffet service. The decor of these units is designed to be bright and highly visible, featuring neon, lighted displays and awnings.

Express Serve units ("Express") are typically located in a convenience store, college campus, airport terminal, or other commercial facility. They have limited or no seating and offer quick carry-out service of a limited menu of pizza and other foods and beverages. An Express unit typically occupies approximately 200 to 400 square feet and is commonly operated by the same person who owns the commercial facility or who is licensed at one or more locations within the facility.

FRANCHISING

The Pizza Inn concept was first franchised in 1963. Since that time, industry franchising concepts and development strategies have changed, and present franchise relationships are evidenced by a variety of contractual forms. Common to those forms are provisions that: (i) provide an initial franchise term of 20 years (except as described below) and a renewal term, (ii) require the franchisee to follow the Pizza Inn system of restaurant operation and management, (iii) require the franchisee to pay a franchise fee and continuing royalties, and (iv) except for Express units, prohibit the development of one unit within a specified distance from another.

The Company's current form of franchise agreement provides for: (i) a franchise fee of \$20,000 for a Buffet, \$7,500 for a Delco, and \$3,500 for an Express unit, (ii) an initial franchise term of 20 years for a Buffet, 10 years for a Delco or Express, plus a renewal term of 10 years, (iii) contributions equal to 1% of gross sales to the Pizza Inn Advertising Plan or to the Company, discussed below, (iv) royalties equal to 4% of gross sales for a Buffet restaurant, or Delco, and 6% of gross sales for an Express unit, and (v) required advertising expenditures of at least 5% of gross sales for a Buffet and a Delco, and 2% for an Express unit.

The Company has adopted a franchising strategy that has three major components: continued development within existing Pizza Inn market areas, development of new domestic territories, and continued growth in the international arena. As a cornerstone of this approach, the Company offers, to certain experienced restaurant operators, area developer rights in both new and existing domestic markets. An area developer pays a negotiated fee to purchase the right to operate or develop, along with the Company, Pizza Inn restaurants within a defined territory, typically for a term of 20 years plus renewal options for 10 years. The area developer agrees to a new store development schedule and assists the Company in local franchise service and quality control. In return, half of the franchise fees and royalties earned on all units within the territory are retained by the area developer during the term of the agreement. Similarly, the Company offers master franchise rights to develop Pizza Inn restaurants in certain foreign countries, with negotiated fees, development schedules, and ongoing royalties.

As with developers, a master licensee for a foreign country pays a negotiated fee to purchase the right to develop and operate Pizza Inn restaurants within a defined foreign territory, typically for a term of 20 years plus renewal options for 10 years. The master licensee agrees to a new store development schedule and the Company trains the master licensee to monitor and assist franchisees in their territory with local franchise service and quality control, with support from the Company. In return, the master licensee typically retains half the franchise fees and approximately half the royalties on all units within the territory during the term of the agreement. While all Pizza Inn restaurants opened in an area of a developer's territory enter into franchise agreements with the Company, a master licensee may open restaurants owned and operated by the master licensee, or they may open sub-franchised restaurants owned and operated by third parties through agreement with the master licensee.

FOOD AND SUPPLY DISTRIBUTION

The Company's Norco division offers substantially all of the food and paper products, equipment and other supplies necessary to operate a Pizza Inn restaurant. Franchisees are required to purchase from Norco certain food products that are proprietary to the Pizza Inn system. In addition, the vast majority of franchisees also purchase other supplies from Norco.

Norco operates its central distribution facility six days per week, and it delivers to all domestic units on a weekly basis, utilizing a fleet of refrigerated tractor-trailer units operated by Company drivers and independent owner-operators. Norco also ships products and equipment to its international franchisees. The food, equipment, and other supplies distributed by Norco are generally available from several qualified sources, and the Company is not dependent upon any one supplier or limited group of suppliers. The Company contracts with established food processors for the production of its proprietary products. The Company does not anticipate any difficulty in obtaining supplies in the foreseeable future.

ADVERTISING

The Pizza Inn Advertising Plan ("PIAP") is a Texas non-profit corporation that creates and produces print advertisements, television and radio commercials, and in-store promotional materials along with related advertising services for use by its members. Each operator of a Buffet or Delco unit, including the Company, is entitled to membership in PIAP. Nearly all of the Company's existing franchise agreements for Buffet, and Delco units require the franchisees to become members of PIAP. Members contribute 1% of their gross sales to PIAP. PIAP is managed by a Board of Trustees comprised of franchisee representatives who are elected by the members each year. The Company does not have any ownership interest in PIAP. The Company provides certain administrative, marketing, and other services to PIAP and is paid by PIAP for such services. On September 10, 2003, the Company-operated stores and substantially all of its franchisees were members of PIAP. Operators of Express units do not participate in PIAP; however, they contribute up to 1% of their

gross sales directly to the Company to help fund purchases of Express unit marketing materials and similar expenditures.

Groups of franchisees in some of the Pizza Inn system's market areas have formed local advertising cooperatives. These cooperatives, which may be formed voluntarily or may be required by the Company under the franchise agreements, establish contributions to be made by their members and direct the expenditure of these contributions on local media advertising using materials developed by PIAP and the Company.

The Company and its franchisees conduct independent marketing efforts in addition to their participation in PIAP and local cooperatives.

TRADEMARKS AND QUALITY CONTROL

The Company owns various trademarks, including the name "Pizza Inn", which are used in connection with the restaurants and have been registered with the United States Patent and Trademark Office. The duration of such trademarks is unlimited, subject to continued use. In addition, the Company has obtained trademark registrations in several foreign countries and has applied for registration in others. The Company believes that it holds the necessary rights for protection of the trademarks essential to its business.

The Company requires all units to satisfy certain quality standards governing the products and services offered through use of the Company's trademarks. The Company maintains a staff of field representatives, whose primary responsibilities include periodic visits to provide advice in operational and marketing activities and to evaluate and enforce compliance with the Company's quality standards.

TRAINING

The Company offers numerous training programs for the benefit of franchisees and their restaurant crew managers. The training programs, taught by experienced Company employees, focus on food preparation, service, cost control, sanitation, safety, local store marketing, personnel management, and other aspects of restaurant operation. The training programs include group classes, supervised work in Company-operated units, and special field seminars. Training programs are offered free of charge to franchisees, who pay their own travel and lodging expenses. Restaurant managers train their staff through on-the-job training, utilizing video tapes and printed materials produced by the Company.

WORKING CAPITAL PRACTICES

The Company's Norco division maintains a sufficient inventory of food and other consumable supplies that it typically distributes to Pizza Inn units on a weekly basis. The Company's accounts receivable and notes receivable consist primarily of receivables from food and supply sales, equipment sales, and accrued franchise royalties.

GOVERNMENT REGULATION

The Company is subject to registration and disclosure requirements and other restrictions under federal and state franchise laws. The Company's Norco division is subject to various federal and state regulations, including those regarding transportation of goods, food labeling, safety, sanitation, distribution, and vehicle licensing.

The development and operation of Pizza Inn units are subject to federal, state, and local regulations, including those pertaining to zoning, public health, and alcoholic beverages, where applicable. Many restaurant employees are paid at rates related to the minimum wage established by federal and state law. Increases in the federal minimum wage can result in higher labor costs for the Company operated units, as well as its franchisees, which may be partially offset by price increases or operational and equipment efficiencies.

EMPLOYEES

On September 10, 2003, the Company had approximately 191 employees, including 65 in the Company's corporate office, 71 at its Norco division, and 18 full-time and 37 part-time employees at the Company-operated restaurants. None of the Company's employees are currently covered by collective bargaining agreements. The Company believes that its employee relations are excellent.

COMPETITION

The restaurant business is highly competitive. The Company and its franchisees compete with other national and regional pizza chains, independent pizza restaurants, and other restaurants that serve moderately priced foods. The Company believes that Pizza Inn units compete primarily on the basis of the quality, value and price of their food, the consistency and level of service, and the location, attractiveness, and cleanliness of their restaurant facilities. Because of the importance of brand awareness, the Company has increased its development emphasis on individual market penetration and local cooperative advertising by franchisees.

The Company's Norco division competes with both national and local distributors of food, equipment and other restaurant supplies. The distribution industry is very competitive. The Company believes that the principal competitive factors in the distribution industry are product quality, customer service and price. Norco is the sole authorized supplier of certain proprietary products which are required to be used by all Pizza Inn units.

In the sale of franchises, the Company competes with franchisors of other restaurant concepts and franchisors of a variety of other products and services.

The Company believes that the principal competitive factors affecting the sale of franchises are product quality and value, consumer acceptance, franchisor experience and support, and the quality relationship maintained between the franchisor and its franchisees.

SEASONAL TTY

Historically, sales at Pizza Inn restaurants have been somewhat higher during the warmer months and somewhat lower during the colder months of the year.

AVAILABILITY

The Company files regular reports, including quarterly Forms 10-Q and annual Form 10-K, with the Securities and Exchange Commission (SEC). These reports are available to the public to read and copy at the SEC's Public Reference Room at 450 Fifth Street, NW, Washington, DC 20549. Information on the operation of the Public Reference Room can be obtained by calling the SEC at 1-800-SEC-0300.

The Company files these reports electronically, and the reports can also be accessed by the public via an SEC-maintained internet site (http://www.sec.gov).

These reports can also be accessed by going to the Company's internet website (http://www.pizzainn.com).

ITEM 2 - PROPERTIES

In November 2001 the Company moved into a new 40,000 square foot facility housing its corporate office and training center, and a 100,000 square foot warehouse and distribution facility. These buildings were constructed on approximately 11 acres of land the Company purchased in The Colony, Texas in December 2000. Refer to the notes to the consolidated financial statements for information concerning financing terms and construction costs.

The Company currently operates two Pizza Inn restaurants, both of which are in Texas. The Company-operated units range in size from approximately 2,500 to 3,600 square feet and incur annual minimum rental charges of between \$12.50 and \$20.00 per foot. Both of the currently operated restaurants are at leased locations, one of which is non-renewable and will expire in 2005 and the second of which is renewable and will expire in 2007. In June 2003, the Company acquired land north of Dallas, Texas in Little Elm on which a Delco unit will be constructed and operated. Refer to the notes to the consolidated financial statements for information concerning purchase and construction costs.

ITEM 3 - LEGAL PROCEEDINGS

On January 18, 2002, the Company was served with a lawsuit filed by Blakely-Witt & Associates, Inc. in the District Court, L-193rd Judicial District, Dallas County, Texas (Cause No. 01-11043). The suit alleges Pizza Inn sent or caused to be sent unsolicited facsimile advertisements to plaintiff and others in violation of (i) 47 U.S.C. Section 227(b)(1)(C) and (b)(3), the Telephone Consumer Protection Act, and (ii) Texas Business and Commerce Code Section 35.47. The plaintiff has requested this matter be certified as a class action. We plan to vigorously defend our position in this litigation. We cannot assure you that we will prevail in this lawsuit and our defense could be costly and consume the time of our management. We are unable to predict the outcome of this case. An adverse resolution of this matter could materially affect our financial position and results of operations.

Certain other pending legal proceedings exist against the Company that the Company believes are not material or have arisen in the ordinary course of its business.

ITEM 4 - SUBMISSION OF MATTERS TO A VOTE OF SECURITY HOLDERS

No matters were submitted to a vote of security holders during the fourth quarter of the Company's fiscal year 2003.

ITEM 5 - MARKET FOR REGISTRANT'S COMMON EQUITY AND RELATED STOCKHOLDER MATTERS

On September 10, 2003, there were 2,097 stockholders of record of the Company's Common Stock.

The Company's Common Stock is listed on the Small-Cap Market of the National Association of Securities Dealers Automated Quotation ("NASDAQ") system under the symbol "PZZI". The following table shows the highest and lowest actual trade executed price per share of the Common Stock during each quarterly period within the two most recent fiscal years, as reported by the National Association of Securities Dealers. Such prices reflect inter-dealer quotations, without adjustment for any retail markup, markdown or commission.

	Actual Trade Executed Price High	Low
	2003	
First Quarter Ended 9/29/2002 . Second Quarter Ended 12/29/2002 Third Quarter Ended 3/30/2003 . Fourth Quarter Ended 6/29/2003.	1.75 2.99 2.60 2.24	1.33
First Quarter Ended 9/23/2001 . Second Quarter Ended 12/23/2001 Third Quarter Ended 3/24/2002 . Fourth Quarter Ended 6/30/2002.	2002 2.27 2.16 1.67 1.55	1.20

Under the Company's bank loan agreement, the Company is limited in its ability to pay dividends or make other distributions on the common stock. The Company did not pay any dividends on its common stock during the fiscal years ended June 29, 2003 and June 30, 2002. Any determination to pay cash dividends in the future will be at the discretion of the Company's Board of Directors and will be dependent upon the Company's results of operations, financial condition, capital requirements, contractual restrictions and other factors deemed relevant.

EQUITY COMPENSATION PLAN INFORMATION

A summary of equity compensation under all of the Company's stock option plans follows:

	Number of Securities to	Weighted-average	Number of Securities
	be issued upon exercise of outstanding options, warrants, and rights	exercise price of outstanding options, warrants, and rights	remaining available for future issuance under equity compensation plans
Equity Compensation plans approved by security holders	806,150	\$ 3.68	1,462,467
Equity compensation plans not approved by security holders	-	-	-
Total	806,150	\$ 3.68	1,462,467

ITEM 6 - SELECTED FINANCIAL DATA

The following table contains certain selected financial data for the Company for each of the last five fiscal years through June 29, 2003, and should be read in conjunction with the financial statements and schedules in Item 8 of this report. Earnings per share data for all periods presented have been restated to reflect the computation of earnings per share in accordance with Statement of Financial Accounting Standard ("SFAS") 128.

	Year Ended				
(In thousands, except per share amounts)	June 29, 2003	June 30, 2002	June 24, 2001	June 25, 2000	June 27, 1999
SELECTED INCOME STATEMENT DATA: Total revenues	\$ 58,782	\$ 66,642	\$ 65,268	\$ 67,640	\$ 67,261
Income before taxes	4,643 3,093 0.31 0.31	1,137 0.11	2,480 0.23	,	2,752 .24 .23
SELECTED BALANCE SHEET DATA: Total assets, as restated (3) Long-term debt and capital lease obligations	20,796 9,676	24,318 15,227	19,576 11,161	17,395 10,655	18,290 6,944

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- (1) On June 18, 1999 the Company's Board of Directors declared a quarterly dividend of \$.06 per share on the Company's common stock, payable to shareholders of record on July 9, 1999.
- (2) On June 26, 2000 the Company's Board of Directors declared a quarterly dividend of \$.06 per share on the Company's common stock, payable to shareholders of record on July 7, 2000.
- (3) Total assets include a prior period adjustment of \$296,000 to properly state deferred tax asset and liability balances. See Note A to the consolidated financial statements for further discussion.

ITEM 7 - MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

CRITICAL ACCOUNTING POLICIES AND ESTIMATES

Management's discussion and analysis is based on the Company's consolidated financial statements and related footnotes contained within this report. The Company's critical accounting policies used in the preparation of those consolidated financial statements are discussed below.

The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect the amounts reported in the financial statements and accompanying notes. Significant estimates made by management include the allowance for doubtful accounts, inventory valuation, deferred tax asset valuation allowances, and legal accruals. Actual results could differ from those estimates.

The Company's Norco division sells food, supplies and equipment to franchisees on trade accounts under terms common in the industry. Revenue from such sales is recognized upon shipment. Norco sales are reflected under the caption "food and supply sales." Shipping and handling costs billed to customers are recognized as revenue.

Franchise revenue consists of income from license fees, royalties, and Territory sales. License fees are recognized as income when there has been substantial performance of the agreement by both the franchisee and the Company, generally at the time the unit is opened. Royalties are recognized as income when earned.

Territory sales are the fees paid by selected experienced restaurant operators to the Company for the right to develop Pizza Inn restaurants in specific geographical territories. When the Company has no continuing substantive obligations of performance to the area developer or master licensee regarding the fee, the Company recognizes the fee to the extent of cash received. If continuing obligations exist, fees are recognized ratably during the performance of those obligations.

Inventories, which consist primarily of food, paper products, supplies and equipment located at the Company's distribution center, are stated at the lower of FIFO (first-in, first-out) cost or market. Provision is made for obsolete inventories and is based upon management's assessment of the market conditions for its products.

Accounts receivable consist primarily of receivables from food and supply sales and franchise royalties. The Company records a provision for doubtful receivables to allow for any amounts which may be unrecoverable and is based upon an analysis of the Company's prior collection experience, customer creditworthiness, and current economic trends.

Notes receivable primarily consist of notes from franchisees for the purchase of area development and master license territories, trade receivables and equipment purchases. These notes generally have terms ranging from one to five years and interest rates of 6% to 12%. The Company records a provision for doubtful receivables to allow for any amounts which may be unrecoverable and is based upon an analysis of the Company's prior collection experience, customer

creditworthiness, and current economic trends.

The Company has recorded a valuation allowance to reflect the estimated amount of deferred tax assets that may not be realized based upon the Company's analysis of existing tax credits by jurisdiction and expectations of the Company's ability to utilize these tax attributes through a review of estimated future taxable income and establishment of tax strategies. These estimates could be impacted by changes in future taxable income and the results of tax strategies.

The Company assesses its exposures to loss contingencies including legal and income tax matters based upon factors such as the current status of the cases and consultations with external counsel and provides for an exposure if it is judged to be probable and estimable. If the actual loss from a contingency differs from management's estimate, operating results could be impacted.

FISCAL 2003 COMPARED TO FISCAL 2002

Diluted earnings per share increased 182% to \$0.31 from \$0.11 in the prior year. Net income increased 172% to \$3,093,000 from \$1,137,000 in the prior year, on revenues of \$58,782,000 in the current year and \$66,642,000 in the prior year. Pre-tax income increased 169% to \$4,643,000 from \$1,723,000. The increase in net income was primarily attributable to the reversal of a pretax charge of approximately \$1.9 million, originally recorded in June 2002, to reserve for a note receivable owed to the Company from C. Jeffrey Rogers, the Company's former Chief Executive Officer. The Company received payment in full for the note receivable in December 2002. See "Transactions with Related Parties".

Results of operations for fiscal 2003 include fifty-two weeks versus fifty-three weeks in fiscal 2002.

Food and supply sales by the Company's Norco division include food and paper products, equipment, marketing material, and other distribution revenues. Total food and supply sales decreased 11% to \$51.6 million from \$57.7 million in the prior year due to lower chainwide retail sales in the current year, lower cheese prices, and an additional week of operations in the prior year.

Franchise revenue, which includes royalties, license fees and income from area development and foreign master license (collectively, "Territory") sales, decreased 7% or \$393,000 in fiscal 2003 primarily due to lower retail sales in the current year and an additional week of operations in the prior year.

Restaurant sales, which consist of revenue generated by Company-operated stores, for the year decreased 17% or \$354,000 compared to the same period of the prior year. This is the result of lower comparable sales at the two operating Company stores, the temporary closing of the Delco unit in September 2001, and an additional week of sales in the prior year.

Other income primarily consists of interest income and non-recurring revenue items. Other income decreased 75% or \$942,000 primarily due to the non-cash reversal of a \$700,000 reserve in the prior year, which was originally set up as the Company emerged from bankruptcy and was subsequently deemed unnecessary.

Cost of sales decreased 12% to \$47.6 million from \$54.1 million in the prior year. As a percentage of sales, cost of sales decreased to 89.2% from 90.5% compared to the prior year. Lower cost of sales is due to the additional week of operations in the prior year and lower cheese prices in the current year, as described above.

Franchise expenses include selling, general and administrative expenses (primarily wages and travel expenses) directly related to the sale and service of franchises and Territories. These costs increased 16% or \$446,000 compared to last year primarily due to foreign tax on a master license agreement recorded during the fiscal year, departmental restructuring, marketing research, and additional staffing levels.

General and administrative expenses decreased 10% or \$458,000 in fiscal 2003. This is primarily the result of the full provision for all remaining rent expense at the Company's former corporate headquarters of approximately \$304,000 and additional legal reserves of \$165,000 in the prior year.

Interest expense decreased 5% or \$43,000 in the current year due to lower interest rates and lower debt levels in the current year.

Provision for income taxes increased 165% or \$964,000 due to higher income, primarily attributable to the reversal of the pre-tax charge discussed above. The effective tax rate was 33% compared to 34% in the prior year. The decrease in the effective tax rate is primarily due to an increase in nondeductible permanent differences, which was offset by a change in the valuation allowance related to foreign tax carryforwards.

During fiscal 2003, the Company opened for business a total of 24 new Pizza Inn franchise units, including 18 domestic and 6 international units. Domestically, 36 units were closed by franchisees or terminated by the Company typically because of unsatisfactory standards of operation or performance. Additionally, 7 international units were closed.

FISCAL 2002 COMPARED TO FISCAL 2001

Diluted earnings per share decreased 52% to \$0.11 from \$0.23 in the prior year. Net income decreased 54% to \$1,137,000 from \$2,480,000 in the prior year, on revenues of \$66,642,000 in the current year and \$65,268,000 in the prior year. Pre-tax income decreased 56% to \$1,723,000 from \$3,921,000. The decrease in net income was primarily attributable to a pretax charge of approximately \$1.9 million to reserve for a note receivable owed to the Company from C. Jeffrey Rogers, the Company's former Chief Executive Officer. Based on a review of certain financial information provided by Mr. Rogers, the Board of Directors of the Company determined the collection of the loan of approximately \$1.9 million from the Company to Mr. Rogers was doubtful. The Company recorded the charge in the fourth quarter of fiscal 2002 to fully reserve for the possible nonpayment by Mr. Rogers. The Company intended, to the extent legally permissible, to enforce this obligation under the relevant terms of the Promissory Note and the Pledge Agreement. On August 21, 2002, C. Jeffrey Rogers,

the Company's former Chief Executive Officer, resigned his position with the Company. See "Transactions with Related Parties".

Results of operations for fiscal 2002 include fifty-three weeks versus fifty-two weeks in fiscal 2001.

Food and supply sales by the Company's Norco division include food and paper products, equipment, marketing material, and other distribution revenues. Total food and supply sales increased 1% to \$57.7 million from \$57.0 million in the prior year. Higher cheese prices, the additional week of operations, and increased sales of marketing materials were partially offset by lower chainwide retail sales.

Franchise revenue, which includes royalties, license fees and income from area development and foreign master license (collectively, "Territory") sales, increased 3% or \$155,000 in fiscal 2002 primarily due to the sale of an international master license.

Restaurant sales, which consist of revenue generated by Company-operated stores, for the year decreased 9% or \$212,000 compared to the same period of the prior year. This is the result of the temporary closing of the Delco unit in September 2001.

Other income primarily consists of interest income and non-recurring revenue items. Other income increased 137% or \$724,000 primarily due to the non-cash reversal of a \$700,000 reserve which was originally set up as the Company emerged from bankruptcy, and is now deemed unnecessary.

Cost of sales increased less than 1% to \$54.1 million from \$53.8 million in the prior year. As a percentage of sales, cost of sales decreased to 90.5% from 90.6% compared to the prior year. Higher cost of sales due to the additional week of operations, as described above, were offset by lower fuel costs.

Franchise expenses include selling, general and administrative expenses (primarily wages and travel expenses) directly related to the sale and service of franchises and Territories. These costs increased 8% or \$217,000 compared to last year primarily due to the additional week of operations and increased expenses for training materials.

General and administrative expenses increased 22% or \$839,000 in fiscal 2002. This is primarily the result of the full provision for all remaining rent expense at the Company's former corporate headquarters of approximately \$304,000 and additional legal reserves of \$165,000. Additionally, property taxes and insurance associated with the new facility, along with the extra week of operations in fiscal 2002, all contributed to higher general and administrative expenses.

Interest expense decreased less than 1% or \$4,000 in the current year. Lower interest rates and increased capitalized interest on funds used in construction of the new corporate office and distribution facility were partially offset by higher debt levels in the current year.

Provision for income taxes decreased 59% or \$855,000 due to lower income. The effective tax rate was 34% compared to 37% in the prior year. The decrease in the effective tax rate is primarily due to a decrease in nondeductible permanent differences, which were partially offset by a change in the valuation allowance due to the potential expiration of certain foreign tax carryforwards.

During fiscal 2002, the Company opened for business a total of 37 new Pizza Inn franchise units, including 29 domestic and 8 international units. Domestically, 46 units were closed by franchisees or terminated by the Company typically because of unsatisfactory standards of operation or performance. Additionally, 8 international units were closed.

FINANCIAL CONDITION

Cash and cash equivalents decreased \$371,000 in fiscal 2003. The Company used the cash flow generated from operations plus the proceeds from an officer loan repayment to pay down \$5.6 million of debt.

At June 29, 2003 the net deferred tax asset balance was \$967,000. At June 29, 2003, the Company had a valuation allowance of \$153,000 which is provided for foreign tax credit carryforwards that may expire before they can be utilized. The Company believes that it is more likely than not that these credits will not be realized.

Management believes that future operations will generate sufficient taxable income, along with the reversal of temporary differences, to fully realize the deferred tax asset, net of a valuation allowance of \$153,000 related to the potential expiration of certain foreign tax credit carryforwards. Additionally, management believes that taxable income based on the Company's existing franchise base should be more than sufficient to enable the Company to realize its net deferred tax asset without reliance on material, non-routine income.

During the fourth quarter of fiscal 2003, the Company determined that a prior period adjustment was required to properly state its deferred tax asset and liability balances. The Company identified approximately \$296,000 in adjustments to these balances, primarily relating to temporary differences for fixed assets and the allowance for doubtful accounts, which related to fiscal years ended 1997 and earlier. These adjustments are summarized as follows (in thousands):

	AS PRESENTED	ADJUSTMENT	RESTATED
JUNE 30, 2002:			
Deferred taxes, net - current asset	\$ 1,297	\$ 10	\$ 1,307
Deferred taxes, net - non-current asset	1,347	(306)	1,041
Total assets	24,614	(296)	24,318
Total shareholders' equity	2,929	(296)	2,633
JUNE 25, 2000:			
Beginning Retained earnings	13,163	(296)	12,867

The Company has realized substantial benefit from the utilization of its net operating loss carryforwards to reduce its federal tax liability and expects to realize a benefit in future years from the utilization of its temporary differences, which currently total \$967,000. In accordance with SFAS 109, carryforwards, when utilized, are reflected as a reduction of the deferred tax asset rather than a reduction of income tax expense. This has caused the Company to reflect an amount for federal income tax expense on its statements of operations at an effective corporate rate of 33%, 34%, and 37% for fiscal years 2003, 2002 and 2001, respectively. However, the actual amount of taxes paid at the alternative minimum tax rate of approximately 0%, 0% and 0% for fiscal years 2003, 2002, and 2001, respectively, is significantly less than the corporate rate reflected on the Company's statement of operations. As of June 29, 2003, the net operating loss carryforwards have been fully utilized. Therefore, in fiscal 2004, the Company will become a cash taxpayer. Historically, the differences between pre-tax earnings for financial reporting purposes and taxable income for tax purposes have consisted of temporary differences arising from the timing of depreciation, deductions for accrued expenses and deferred revenues, as well as permanent differences as a result of the exercise of stock options deducted for income tax purposes but not for financial reporting purposes.

LIQUIDITY AND CAPITAL RESOURCES

Cash flows from operating activities are generally the result of net income, deferred taxes, depreciation and amortization, and changes in working capital. In fiscal 2003, the company generated cash flows of \$4,021,000 from operating activities as compared to \$5,560,000 in fiscal 2002 and \$6,420,000 in fiscal 2001. The decrease in cash flows generated in fiscal 2003 was primarily the result of the reversal of the bad debt expense as described in Note J of the Company's consolidated financial statements.

Cash flows from investing activities primarily reflect the Company's capital expenditure strategy. In fiscal 2003, the Company used cash of \$470,000 for investing activities as compared to \$8,928,000 in fiscal 2002 and \$4,713,000 in fiscal 2001. The cash flow during fiscal 2003 consisted primarily of bar code software and related equipment, land for a future Company-owned store, and equipment for the corporate office and the distribution facility. The decrease in fiscal 2003 was primarily the result of the construction of the corporate office and distribution facility that was completed during fiscal 2002.

Cash flows from financing activities generally reflect changes in the Company's borrowings during the period, together with dividends paid on common stock, treasury stock transactions, and exercise of stock options. Net cash used for financing activities was \$3,922,000 in fiscal 2003 as compared to cash provided by financing activities of \$3,598,000 in fiscal 2002 and cash used for financing activities of \$1,651,000 in fiscal 2001. The Company used cash flow from operations and proceeds from an officer loan repayment to decrease its net bank borrowings by \$5,600,000 to \$11,100,000 at June 29, 2003 from \$16,700,000 at June 30, 2002. Cash provided by operations totaled \$4,021,000 in fiscal 2003 and was used primarily, in conjunction with proceeds from an officer loan repayment, to pay down debt. Net cash provided by financing activities in 2002 was used for the construction of the Company's new corporate office and distribution facility.

The Company signed an agreement with it's current lender, Wells Fargo, to refinance its debt under a \$9.5 million revolving credit facility. This agreement contains covenants which, among other things, require the Company to satisfy certain financial ratios and restrict additional debt. The Company is in compliance with all of the above financial ratios and restrictions on additional debt as of June 29, 2003, and management believes that future operations and cash flows will enable the Company to continue compliance with these covenants.

The Company's future requirements for cash relate primarily to the repayment of debt, capital expenditures, including information system upgrades and miscellaneous equipment, and the possible periodic purchase of its own common stock.

The Company's primary sources of cash are sales from the distribution division, royalties, license fees and Territory sales. Existing area development and master license agreements contain development commitments that should result in future chainwide growth. Related growth in distribution sales and royalties are expected to provide adequate working capital to supply the needs described above. The signing of any new area development or master license agreements, which cannot be predicted with certainty, could also provide significant infusions of cash.

The Company has market risk exposure arising from changes in interest rates. The Company's earnings are affected by changes in short-term interest rates as a result of borrowings under its credit facilities which bear interest based on floating rates.

At June 29, 2003 the Company had approximately \$11.1 million of variable rate debt obligations outstanding with a weighted average interest rate of 3.14% for the year ending June 29, 2003. A hypothetical 10% change in the effective interest rate for these borrowings, assuming debt levels at June 29, 2003, would change interest expense by approximately \$35,000.

The Company entered into an interest rate swap effective February 27, 2001, as amended, designated as a cash flow hedge, to manage interest rate risk relating to the financing of the construction of the Company's new headquarters and to fulfill bank requirements. The swap agreement has a notional principal amount of \$8.125 million with a fixed pay rate of 5.84% which began November 1, 2001 and will end November 19, 2007. The swap's notional amount amortizes over a term of twenty years to parallel the terms of the term loan. Statement of Financial Accounting Standards ("SFAS") No. 133, "Accounting for Derivative Instruments and Hedging Activities" requires that for cash flow hedges, which hedge the exposure to variable cash flow of a forecasted transaction, the effective portion of the derivative's gain or loss be initially reported as a component of other comprehensive income in the equity section of the balance sheet and subsequently reclassified into earnings when the forecasted transaction affects earnings. Any ineffective portion of the derivative's gain or loss is reported in earnings immediately. At June 29, 2003 there was no hedge ineffectiveness. The Company's expectation is that the hedging relationship will be highly effective at achieving offsetting changes in cash flows.

ECONOMIC FACTORS

The costs of operations, including labor, supplies, utilities, financing and rental costs, to the Company and its franchisees, can be significantly affected by inflation and other economic factors. Increases in any such costs would result in higher costs to the Company and its franchisees, which may be partially offset by price increases and increased efficiencies in operations. The Company's revenues are also affected by local economic trends where units are concentrated. The Company intends to pursue franchise development in new markets in the United States and other countries, which would mitigate the impact of local economic factors.

CONTRACTUAL OBLIGATIONS AND COMMITMENTS

The following chart summarizes all of the Company's material obligations and commitments to make future payments under contracts such as debt and lease agreements as of June 29, 2003 (in thousands):

	Le Total		1 . 1-3 Years	4-5 Years		fter 5 Years
Bank debt	. ,	. ,	\$ 3,313 1,712	. ,	\$	-
Capital lease obligations (1)	,	109	20	13		-
Total contractual cash obligations.	\$14,599	\$2,647	\$ 5,045	\$6,907	- \$	-
	======	=====	======	=====		==

(1) Does not include amount representing interest.

TRANSACTIONS WITH RELATED PARTIES

One of the individuals nominated by the Company and elected to serve on its Board of Directors is a franchisee. This franchisee currently operates a total of 11 restaurants located in Arkansas. Purchases by this franchisee comprised 6% and 6% of the Company's total food and supply sales in fiscal 2003 and fiscal 2002, respectively. Royalties and license fees and area development sales from this franchisee comprised 4% and 3% of the Company's total franchise revenues in fiscal 2003 and fiscal 2002, respectively. As franchised units, his restaurants pay royalties to the Company and purchase a majority of their food and supplies from the Company's distribution division. As of June 29, 2003 and June 30, 2002, his accounts and note payable to the Company were \$854,780 and \$685,669, respectively.

The Company believes the above transactions were at the same prices and on the same terms available to non-related third parties.

In October 1999, the Company loaned \$1,949,698 to C. Jeffrey Rogers in the form of a promissory note due in June 2004 to acquire 700,000 shares of the Company's common stock through the exercise of vested stock options previously granted to him in 1995 by the Company. The note bore interest at the same floating interest rate the Company pays on its revolving credit line with Wells Fargo and was collateralized by a second lien in certain real property and existing Company stock owned by C. Jeffrey Rogers. The first lien on both the real property and Company stock pledged by Mr. Rogers was held by Wells Fargo, Mr. Rogers' primary lender. The Board determined that doubt existed regarding the collectibility of the note as of June 30, 2002, and recorded a pre-tax charge of approximately \$1.9 million to fully reserve for the expected non-payment of the debt by Mr. Rogers. In December, 2002, Newcastle Partners entered into a transaction with Wells Fargo whereby Newcastle ultimately acquired the Company stock pledged by Mr. Rogers and, in connection therewith, the Company's loan to Mr. Rogers was paid in full. The reserve for the note receivable was reversed in the quarter ended December 29, 2002.

In October 1999, the Company loaned \$557,056 to Ronald W. Parker in the form of a promissory note due in June 2004 to acquire 200,000 shares of the Company's common stock through the exercise of vested stock options previously granted to him in 1995 by the Company. The note bears interest at the same floating interest rate the Company pays on its revolving credit line with Wells Fargo and is collateralized by certain real property and existing Company stock owned by Ronald W. Parker. The note is reflected as a reduction to shareholders' equity. As of June 29, 2003, the current note balance is \$557,056.

In July 2000, the Company also loaned \$302,581 to Ronald W. Parker in the form of a promissory note due in June 2004 to acquire 200,000 shares of the Company's common stock through the exercise of vested stock options previously granted in 1995 by the Company. The note bears interest at the same floating interest rate the Company pays on its revolving credit line with Wells Fargo and is collateralized by certain real property and existing Company stock owned by Ronald W. Parker. The note is reflected as a reduction to shareholders' equity. As of June 29, 2003, the current note balance is \$131,853.

FORWARD-LOOKING STATEMENT

This report contains certain forward-looking statements (as such term is defined in the Private Securities Litigation Reform Act of 1995) relating to the Company that are based on the beliefs of the management of the Company, as well as assumptions and estimates made by and information currently available to the Company's management. When used in the report, the words "anticipate," "believe," "estimate," "expect," "intend" and other similar expressions, as they relate to the Company or the Company's management, identify forward-looking statements. Such statements reflect the current views of the Company with respect to future events and are subject to certain risks, uncertainties and assumptions relating to the operations and results of operations of the Company as well as its customers and suppliers, including as a result of competitive factors and pricing pressures, shifts in market demand, general economic conditions and other factors including but not limited to, changes in demand for Pizza Inn products or franchises, the impact of competitors' actions, changes in prices or supplies of food ingredients, and restrictions on international trade and business. Should one or more of these risks or uncertainties materialize, or should underlying assumptions or estimates prove incorrect, actual results may vary materially from those described herein as anticipated, believed, estimated, expected or intended.

ITEM 8 - FINANCIAL STATEMENTS AND SUPPLEMENTARY DATA

Index to Financial Statements and Schedule:

FINANCIAL STATEMENTS	PAGE	NO.
Report of Independent Auditors.		17
Consolidated Statements of Operations for the years ended June 29, 2003, June 30, 2002, and June 24, 2001.		18
Consolidated Statements of Comprehensive Income for the years end June 29, 2003, June 30, 2002, and June 24, 2001.	bet	18
Consolidated Balance Sheets at June 29, 2003 and June 30, 200	92.	19
Consolidated Statements of Shareholders' Equity for the years ended June 29, 2003, June 30, 2002, and June 24, 2001.		20
Consolidated Statements of Cash Flows for the years ended June June 30, 2002, and June 24, 2001.	29, 2	003, 21
Notes to Consolidated Financial Statements.		23
FINANCIAL STATEMENT SCHEDULE		
Schedule II - Consolidated Valuation and Qualifying Accounts		38

All other schedules are omitted because they are not applicable, not required or because the required information is included in the consolidated

financial statements or notes thereto.

SIGNATURES 43

REPORT OF INDEPENDENT AUDITORS

To the Board of Directors and Shareholders of Pizza Inn, Inc.

In our opinion, the consolidated financial statements listed in the accompanying index, after the restatement described in Note A, present fairly, in all material respects, the financial position of Pizza Inn, Inc. and its subsidiaries at June 29, 2003 and June 30, 2002, and the results of their operations and their cash flows for each of the three years in the period ended June 29, 2003 in conformity with accounting principles generally accepted in the United States of America. In addition, in our opinion, the financial statement schedule listed in the accompanying index presents fairly, in all material respects, the information set forth therein when read in conjunction with the related consolidated financial statements. These financial statements and financial statement schedule are the responsibility of the Company's management; our responsibility is to express an opinion on these financial statements and financial statement schedule based on our audits. We conducted our audits of these statements in accordance with auditing standards generally accepted in the United States of America, which require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements, assessing the accounting principles used and significant estimates made by management, and evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

As described in Note A to the consolidated financial statements, the Company has restated its financial statements as of June 30, 2002 to adjust beginning retained earnings and deferred tax assets.

PRICEWATERHOUSECOOPERS LLP Dallas, Texas September 25, 2003

PIZZA INN, INC.
CONSOLIDATED STATEMENTS OF OPERATIONS
(IN THOUSANDS EXCEPT PER SHARE AMOUNTS

(IN THOUSANDS, EXCEPT PER SHARE AMOUNTS)

YEAR ENDED

	JUNE 29, 2003	JUNE 30, 2002	JUNE 24, 2001
REVENUES: Food and supply sales	\$ 51,556 5,135 1,780 311	\$ 57,727 5,528 2,134 1,253	\$ 57,020 5,373 2,346 529
	58,782	66,642	65,268
COSTS AND EXPENSES: Cost of sales	47,583 3,311 4,251 (1,795) 789 54,139	54,146 2,865 4,709 2,367 832 64,919	53,783 2,648 3,870 210 836
INCOME BEFORE INCOME TAXES	4,643	1,723	3,921
Provision for income taxes	1,550	586	1,441
NET INCOME	3,093	1,137	2,480
BASIC EARNINGS PER COMMON SHARE	0.31	0.11	0.23
DILUTED EARNINGS PER COMMON SHARE	0.31	0.11	0.23
DIVIDENDS DECLARED PER COMMON SHARE	-	-	0.12
WEIGHTED AVERAGE COMMON SHARES	10,058	10,092	10,635

CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME (IN THOUSANDS)

	NID		ΛD	VE
ヒレ	ND	ᆫ	AR	YE.

YEAR ENDED					
	JUNE 29, 2003		JUNE 30, 2002		JUNE 24, 2001
\$	3,093	\$	1,137	\$	2,480
	(326)		(251)		(73)
\$	2,767	\$	886	\$	2,407
		\$ 3,093	\$ 3,093 \$ (326)	JUNE 29, JUNE 30, 2003 2002 \$ 3,093 \$ 1,137 (326) (251)	\$ 3,093 \$ 1,137 \$ (326) (251)

See accompanying Notes to Consolidated Financial Statements.

PIZZA INN, INC. CONSOLIDATED BALANCE SHEETS (IN THOUSANDS, EXCEPT SHARE AMOUNTS)

ASSETS	JUNE 29, 2003	JUNE 30, 2002
(as restated) CURRENT ASSETS		
Cash and cash equivalents		\$ 770
accounts of \$722 and \$829, respectively	3,730	3,867
for doubtful accounts of \$175 and \$354, respectively	260	332
Inventories	1,511 585	1,526
Deferred tax assets, net	533	1,307 905
Total current assets	7,018	8,707
Property, plant and equipment, net	13,126	13,567
Property under capital leases, net	120	337
Deferred tax assets, net	382	1,041
allowance for doubtful accounts of \$19 and \$20, respectively Deposits and other	41 109	191 475
	\$ 20,796	\$ 24,318
LIABILITIES AND SHAREHOLDERS' EQUITY	=======================================	=======================================
CURRENT LIABILITIES		
Accounts payable - trade	\$ 1,217	\$ 1,527
Accrued expenses	1,950	2,529
Current portion of long-term debt	1,448	1,656
Current portion of capital lease obligations	109	229
Total current liabilities	4,724	5,941
LONG-TERM LIABILITIES		
Long-term debt	9,643	15,091
Long-term capital lease obligations	33	136
Other long-term liabilities	989	517
	15,389	21,685
COMMITMENTS AND CONTINGENCIES (See Note I)		
SHAREHOLDERS' EQUITY Common Stock, \$.01 par value; authorized 26,000,000		
shares; issued 14,956,319 and 14,955,819 shares, respectively;		
outstanding 10,058,674 and 10,058,174 shares, respectively	150	150
Additional paid-in capital	7,825	7,824
Loans to officers, less allowance for doubtful	,	, -
accounts of \$0 and \$1,750, respectively	(569)	(575)
Retained earnings	18,135	15,042
Accumulated other comprehensive loss	(650)	(324)
Treasury stock at cost Shares in treasury: 4,897,645 and 4,897,645, respectively	(19,484)	(19,484)
Total shareholders' equity	5,407	2,633
	\$ 20,796	\$ 24,318
	5 20,790	φ 24,316

PIZZA INN, INC. CONSOLIDATED STATEMENTS OF SHAREHOLDERS' EQUITY (IN THOUSANDS)

	COMMON S	TOCK	ADDITIONAL PAID-IN	LOANS TO	RETAINED	ACCUM. OTHER COMP.	TREASURY STOCK
	SHARES	AMOUNT	CAPITAL	OFFICERS	EARNINGS	LOSS	AT COST TOTAL
BALANCE, JUNE 25, 2000,	10,645	\$ 150	\$ 7,708	\$ (2,250)	\$ 12,867	\$ -	\$(18,282) \$ 193
as restated							
Stock options exercised	215	-	37	-	(199)	-	700 538
Loans to officers for exercise of stock options	-	-	-	(240)	-	-	- (240)
Principal repayment of lo by officers	ans			165			- 165
Tax benefits associated	_	_		103	_	_	- 103
with stock options Employee incentive options	- :	-	77	-	-	-	- 77
and shares	1	-	1	-	-	_	- 1
Dividends paid Acquisition of treasury	-	-	-	-	(1, 243)) -	- (1,243)
stock (see Note K) Interest rate swap loss	(541)	-	-	-	-	-	(1,329) (1,329)
(net of tax of \$38)	-	-	-	-	-	(73)	- (73)
Net income	-	-	-	-	2,480	-	- 2,480
BALANCE, JUNE 24, 2001	10,320	\$ 150	\$ 7,823	\$(2,325)	\$ 13,905	\$ (73) \$(18,911) 569
as restated							
Employee incentive shares	-	-	1	-	-	-	- 1
Acquisition of treasury stock (see Note K)	(262)	-	-	-	-	-	(573) (573)
Allowance for doubtful accounts	-	-	-	1,750	-	-	- 1,750
Interest rate swap loss (net of tax of \$129)	_	_	_	_	_	(251)	- (251)
Net income	-	-	-	-	1,137	` - <i>´</i>	- 1,137
BALANCE, JUNE 30, 2002,	10,058	\$ 150	\$ 7,824	\$ (575)	\$15,042		\$(19,484)\$ 2,633
as restated							
Employee incentive shares Principal repayment of lo	ans 1	-	1	-	-	-	- 1
by officers - Reversal of allowance for	-	-	-	1,756	-	-	- 1,756
doubtful accounts	-	-	-	(1,750)	-	-	- (1,750)
Interest rate swap loss (net of tax of \$168)	-	-	-	-	-	(326)	. ,
Net income	-	-	-	-	3,093	-	- 3,093
BALANCE, JUNE 29, 2003	10,059 =====	\$ 150 =====	\$ 7,825 ======	\$ (569) ======	\$18,135 ======	, ,	\$(19,484) \$5,407 ====== ====

See accompanying Notes to Consolidated Financial Statements.

PIZZA INN, INC. CONSOLIDATED STATEMENTS OF CASH FLOWS (IN THOUSANDS)

	YEAR ENDED					
	JUNE 29, 2003		JUNE 30, 2002		JUNE 24, 2001	
CASH FLOWS FROM OPERATING ACTIVITIES:						
Net income	\$	3,093	\$	1,137	\$	2,480
Depreciation and amortization		1,403 (1,795) 1,381		1,337 2,367 538		1,343 210 1,247

Changes in assets and liabilities: Notes and accounts receivable Inventories	204 15 (310) (527) (52) 609	799 537 (825) 240 38 (608)	(263) 847 102 102 (10) 362
CASH PROVIDED BY OPERATING ACTIVITIES	4,021	5,560	6,420
CASH FLOWS FROM INVESTING ACTIVITIES:			
Capital expenditures	(476) 6	(8,952) 24	(4,713)
CASH USED FOR INVESTING ACTIVITIES	(470)	(8,928)	(4,713)
CASH FLOWS FROM FINANCING ACTIVITIES:			
Repayments of long-term bank debt and capital lease obligations, net	(6,379) 500 - - 1,957	(3,738) 7,909 - - - - (573)	(4,184) 4,642 (1,243) 298 165 (1,329)
CASH PROVIDED BY (USED FOR) FINANCING ACTIVITIES	(3,922)	3,598	(1,651)
Net increase (decrease) in cash and cash equivalents . Cash and cash equivalents, beginning of period	(371) 770	230 540	56 484
Cash and cash equivalents, end of period	\$ 399	\$ 770	\$ 540

See accompanying Notes to Consolidated Financial Statements.

YEAR ENDED

PIZZA INN, INC. SUPPLEMENTAL DISCLOSURES OF CASH FLOW INFORMATION (IN THOUSANDS)

	JUNE 29, 2003	JUNE 30, 2002	JUNE 24, 2001
CASH PAYMENTS FOR: Interest	\$ 810	\$ 992 53	\$ 876 65
NONCASH FINANCING AND INVESTING ACTIVITIES: Capital lease obligations incurred Stock issued to officers in exchange for loans	\$ -	\$ 156	\$ - 303

PIZZA INN, INC. NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

NOTE A - ORGANIZATION AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES:

DESCRIPTION OF BUSINESS:

Pizza Inn, Inc. (the "Company"), a Missouri corporation incorporated in 1983, is the successor to a Texas company of the same name which was incorporated in 1961. The Company is the franchisor and food and supply distributor to a system of restaurants operating under the trade name "Pizza Inn".

On June 29, 2003 the Pizza Inn system consisted of 410 locations, including three Company-operated units (one of which is temporarily closed) and 407 franchised units. On June 29, 2003 the Company had franchises in 20 states and 10 foreign countries. Domestic units are located predominantly in the southern half of the United States, with Texas, North Carolina and Mississippi accounting for approximately 34%, 15%, and 8%, respectively, of the total. Norco Restaurant Services ("Norco"), a division of the Company, distributes food products, equipment, and other supplies to units in the United States and, to the extent feasible, in other countries.

PRINCIPLES OF CONSOLIDATION:

The consolidated financial statements include the accounts of the Company and

its wholly-owned subsidiaries. All appropriate intercompany balances and transactions have been eliminated. Certain prior year amounts have bee reclassified to conform with current year presentation.

CASH AND CASH EQUIVALENTS:

The Company considers all highly liquid investments purchased with an original maturity of three months or less to be cash equivalents.

INVENTORIES:

Inventories, which consist primarily of food, paper products, supplies and equipment located at the Company's distribution center, are stated at the lower of FIFO (first-in, first-out) cost or market. Provision is made for obsolete inventories.

PROPERTY, PLANT AND EQUIPMENT:

Property, plant and equipment, including property under capital leases, are stated at cost less accumulated depreciation and amortization. Repairs and maintenance are charged to operations as incurred; major renewals and betterments are capitalized. Internal and external costs incurred to develop or purchase internal-use computer software during the application development stage, including upgrades and enhancements, are capitalized. Upon the sale or disposition of a fixed asset, the asset and the related accumulation depreciation or amortization are removed from the accounts and the gain or loss is included in operations. The Company capitalizes interest on borrowings during the active construction period of major capital projects. Capitalized interest is added to the cost of the underlying asset and amortized over the useful life of the asset. As of June 29, 2003, total interest of \$280,000 has been capitalized in connection with the construction of the Company's new headquarters, training center, and distribution facility.

Depreciation and amortization is computed on the straight-line method over the useful lives of the assets or, in the case of leasehold improvements, over the term of the lease, if shorter. The useful lives of the assets range from three to thirty- nine years. It is the Company's policy to periodically review the net realizable value of its long-lived assets when certain indicators exist through an assessment of the estimated gross future cash flows related to such assets. In the event that assets are found to be carried at amounts which are in excess of estimated gross future cash flows, then the assets will be adjusted for impairment to a level commensurate with a discounted cash flow analysis of the underlying assets. The Company believes no impairment of long-lived assets exists at June 29, 2003.

ACCOUNTS RECEIVABLE:

Accounts receivable consist primarily of receivables from food and supply sales and franchise royalties. The Company records a provision for doubtful receivables to allow for any amounts which may be unrecoverable and is based upon an analysis of the Company's prior collection experience, customer credit worthiness, and current economic trends.

NOTES RECEIVABLE:

Notes receivable primarily consist of notes from franchisees for the purchase of area development and master license territories and the refinancing of existing trade receivables. These notes generally have terms ranging from one to five years, with interest rates of 6% to 12%. The Company records a provision for doubtful receivables to allow for any amounts which may be unrecoverable and is based upon an analysis of the Company's prior collection experience, customer creditworthiness, and current economic trends.

INCOME TAXES:

Income taxes are accounted for using the asset and liability method pursuant to Statement of Financial Accounting Standards No. 109, "Accounting for Income Taxes" ("SFAS 109"). Deferred taxes are recognized for the tax consequences of "temporary differences" by applying enacted statutory tax rates applicable to future years to differences between the financial statement and carrying amounts and the tax bases of existing assets and liabilities. The effect on deferred taxes for a change in tax rates is recognized in income in the period that includes the enactment date. The Company recognizes future tax benefits to the extent that realization of such benefits is more likely than not.

The Company has recorded a valuation allowance to reflect the estimated amount of deferred tax assets that may not be realized based upon the Company's analysis of existing tax credits by jurisdiction and expectations of the Company's ability to utilize these tax attributes through a review of estimated future taxable income and establishment of tax strategies. These estimates could be impacted by changes in future taxable income and the results of tax strategies.

During the fourth quarter of fiscal 2003, the Company determined that a prior period adjustment was required to properly state its deferred tax asset and liability balances. The Company identified approximately \$296,000 in adjustments to these balances, primarily relating to temporary differences for fixed assets and the allowance for doubtful accounts, which related to fiscal years ended 1997 and earlier. These adjustments are summarized as follows (in thousands):

	AS PRESENTED	ADJUSTMENT	RESTATED
JUNE 30, 2002:			
Deferred taxes, net - current asset	\$ 1,297	\$ 10	\$ 1,307
Deferred taxes, net - non-current asset	1,347	(306)	1,041
Total assets	24,614	(296)	24,318
Total shareholders' equity	2,929	(296)	2,633
JUNE 25, 2000:			
Beginning Retained earnings	13,163	(296)	12,867

DISTRIBUTION DIVISION OPERATIONS:

The Company's Norco division sells food, supplies and equipment to franchisees on trade accounts under terms common in the industry. Revenue from such sales is recognized upon shipment. Norco sales are reflected under the caption "food and supply sales." Shipping and handling costs billed to customers are recognized as revenue.

FRANCHISE REVENUE:

Franchise revenue consists of income from license fees, royalties, and area development and foreign master license (collectively, "Territory") sales. License fees are recognized as income when there has been substantial performance of the agreement by both the franchisee and the Company, generally at the time the unit is opened. Royalties are recognized as income when earned. For the years ended June 29, 2003, June 30, 2002 and June 24, 2001, 92%, 93% and 96%, respectively, of franchise revenue was comprised of recurring royalties.

Territory sales are the fees paid by selected experienced restaurant operators to the Company for the right to develop Pizza Inn restaurants in specific geographical territories. When the Company has no continuing substantive obligations of performance to the area developer or master licensee regarding the fee, the Company recognizes the fee to the extent of cash received. If continuing obligations exist, fees are recognized ratably during the performance of those obligations. Territory fees recognized as income for the years ended June 29, 2003, June 30, 2002 and June 24, 2001 were \$180,000, \$131,000 and \$0, respectively.

STOCK OPTIONS:

In December of 2002, the FASB issued SFAS No. 148, "Accounting for Stock-Based Compensation - Transition and Disclosure." SFAS No. 148 amends SFAS No. 123, "Accounting for Stock-Based Compensation" to provide alternative methods of transition for a voluntary change to the fair value based method of accounting for stock-based employee compensation and amends the disclosure requirements of SFAS No. 123 to require prominent disclosure about the effects on reported net income of an entity's accounting policy decisions with respect to stock-based employee compensation. SFAS No. 148 also amends Accounting Principles Board ("APB") Opinion No. 28 "Interim Financial Report," to require disclosure about those effects in interim financial information. SFAS No. 148 is effective for the Company's interim periods after December 29, 2002.

SFAS No. 123 encourages but does not require a fair value based method of accounting for employee stock options or similar equity instruments. SFAS No. 123 allows an entity to elect to continue to measure compensation costs under APB No. 25, "Accounting for Stock Issued to Employees," but requires pro forma disclosure of net earnings as if the fair value based method of accounting had been applied.

The Company elected to follow APB No. 25, and related Interpretations in accounting for employee stock options because the alternative fair value accounting provided for under SFAS No. 123, "Accounting for Stock Based Compensation," requires use of option valuation models that were not developed for use in valuing employee stock options. Under APB No. 25, because the exercise price of our employee stock options equals or exceeds the fair value of the underlying stock on the date of grant, no compensation expense is recognized. Pro forma information regarding net income and earnings per share is required to be determined as if the Company had accounted for its stock options granted subsequent to June 25, 1995 under the fair value method of SFAS No. 123 (see Note H - Stock Options).

Pro forma information regarding net income and earnings per share is required to be determined as if the Company had accounted for its stock options granted subsequent to June 25, 1995 under the fair value method of SFAS 123, "Accounting for Stock-Based Compensation". The fair value of options granted in fiscal 2001, 2002 and 2003 was estimated at the date of grant using a Black-Scholes option pricing model with the following weighted average assumptions: risk-free interest rates ranging from 2.8% to 6.3%, expected volatility of 39.4% to 42.2%, expected dividend yield of 0% and expected lives of 2 to 3 years.

For purposes of pro forma disclosures, the estimated fair value of the stock options is amortized over the option vesting periods. The Company's pro forma information follows (in thousands, except for earnings per share information):

June 29, 2003 June 30, 2002 June 24, 2001

	As Reported		Pro Forma		As Reported		Pro Forma		As Reported		Pro Forma	
Net income	\$	3,093	\$	3,075	\$	1,137	\$	1,079	\$	2,480	\$	2,288
Basic earnings per share .	\$	0.31	\$	0.31	\$	0.11	\$	0.11	\$	0.23	\$	0.22
Diluted earnings per share	\$	0.31	\$	0.31	\$	0.11	\$	0.11	\$	0.23	\$	0.22

The effects of applying SFAS 123 in this pro forma disclosure are not indicative of future amounts as the pro forma amounts above do not include the impact of additional awards anticipated in future years.

DISCLOSURE ABOUT FAIR VALUE OF FINANCIAL INSTRUMENTS:

The carrying amounts of short-term investments, accounts and notes receivable, and debt approximate fair value. The fair value of the Company's interest rate swap is based on pricing models using current market rates.

USE OF MANAGEMENT ESTIMATES:

The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities, and related revenues and expenses and disclosure of gain and loss contingencies at the date of the financial statements. Actual results could differ from those estimates.

FISCAL YEAR:

The Company's fiscal year ends on the last Sunday in June. Fiscal years ending June 29, 2003 and June 24, 2001 contained 52 weeks. Fiscal year ending June 30, 2002 contained 53 weeks.

NEW PRONOUNCEMENTS:

In April 2002, the Financial Accounting Standards Board ("FASB") issued Statement of Financial Accounting Standards ("SFAS") No. 145, "Rescission of SFAS Nos. 4, 44 and 64, Amendment of SFAS No. 13, and Technical Corrections." Among other provisions, SFAS No. 145 rescinds both SFAS No. 4, "Reporting Gains and Losses from Extinguishment of Debt," and the amendment of SFAS No. 4, SFAS No. 64, "Extinguishments of Debt Made to Satisfy Sinking-Fund Requirements." SFAS No. 145 also amends SFAS No. 13, "Accounting for Leases," to eliminate an inconsistency between the accounting for sale-leaseback transactions and the accounting for certain lease modifications that have economic effects similar to sale-leaseback transactions. SFAS No. 145 also amends other existing authoritative pronouncements to make various technical corrections, clarify meanings, or describe their applicability under changed conditions. The provisions of SFAS No. 145 are applicable for fiscal years beginning after, transactions entered into after and financial statements issued on or subsequent to May 15, 2002. The adoption of SFAS No. 145 did not have a significant impact on the Company's consolidated financial statements.

In April 2003, the FASB issued SFAS No. 149, "Amendment of Statement 133 on Derivative Instruments and Hedging Activities." SFAS 149 amends and clarifies accounting for derivative instruments, including certain derivative instruments embedded in other contracts, and for hedging activities under SFAS 133. The new guidance amends SFAS 133 for decisions made: (a) as part of the Derivatives Implementation Group process that effectively required amendments to SFAS 133, (b) in connection with other FASB projects dealing with financial instruments, and (c) regarding implementation issues raised in relation to the application of the definition of a derivative, particularly regarding the meaning of an "underlying" and the characteristics of a derivative that contains financing components. The amendments set forth in SFAS 149 improve financial reporting by requiring that contracts with comparable characteristics be accounted for similarly. SFAS 149 is generally effective for contracts entered into or modified after June 30, 2003 (with a few exceptions) and for hedging relationships designated after June 30, 2003. The guidance is to be applied prospectively, and is not expected to have a significant impact on the Company's consolidated financial statements.

In November 2002, the FASB issued Interpretation No. 45 ("FIN 45"), "Guarantor's Accounting and Disclosure Requirements for Guarantees, Including Indirect Guarantees of Indebtedness of Others." FIN 45 clarifies the requirements for a guarantor's accounting for and disclosures of certain guarantees issued and outstanding. It also specifies that a guarantor is required to recognize, at the inception of the guarantee, a liability for the fair value of the obligation undertaken in issuing the guarantee, although it does not prescribe a specific approach for subsequently measuring the guarantor's recognized liability over the term of the guarantee. FIN 45 also specifies certain disclosures required to be made in interim and annual financial statements related to guarantees. The recognition and measurement provisions of FIN 45 are effective for guarantees issued or modified after December 31, 2002. The accounting for guarantees issued prior to this date is not affected. Disclosure requirements are effective for financial statements of interim or annual periods ending after December 15, 2002. The Company has adopted the disclosure requirements of FIN 45 (see Note I - Commitments and Contingencies) and will begin applying the recognition and measurement provisions for all material guarantees entered into or modified attern December 31, 2002. The impact of FIN 45 on future consolidated financial statements will depend upon whether the Company enters into or modifies any material guarantees.

In January 2003, the FASB issued Interpretation No. 46 ("FIN 46"), "Consolidation of Variable Interest Entities," which addresses the consolidation of business enterprises (variable interest entities), to which the usual condition of consolidation, a controlling financial interest, does not apply. As defined in FIN 46, variable interests are contractual, ownership or other interests in an entity that change with changes in the entity's net asset value. Variable interests in an entity may arise from financial instruments, service contracts, guarantees, leases or other arrangements with the variable interest entity. An entity that will absorb a majority of the variable interest entity's expected losses or expected residual returns, as defined in FIN 46, is considered the primary beneficiary of the variable interest entity. The primary beneficiary must include the variable interest entity's assets, liabilities and results of operations in its consolidated financial statements. FIN 46 is immediately effective for all variable interest entities created after January 31, 2003. For variable interest entities created prior to this date, the provisions of FIN 46 must be applied no later than the beginning of the Company's first quarter of fiscal 2004.

The Company currently has contracts, guarantees and other arrangements with other entities to develop and operate Pizza Inn stores. The Company is currently evaluating the classification of its franchisees and, as a result, has not completed its assessment of whether or not the adoption of FIN 46 will have a

material impact on its consolidated financial statements.

On May 31, 2003, the FASB issued SFAS No. 150, "Accounting for Certain Financial Instruments with Characteristics of both Liabilities and Equity." SFAS No. 150 improves the accounting for certain financial instruments that, under previous guidance, issuers could account for as equity and requires that those instruments be classified as liabilities (or assets in certain circumstances) in statements of financial position. SFAS No. 150 affects the issuer's accounting for three types of freestanding financial instruments: 1) Mandatorily redeemable shares are required to be redeemed at a specified or determinable date or upon an event certain to occur; 2) Put options and forward purchase contracts, which involves financial instruments embodying an obligation that the issuer must or could choose to settle by issuing a variable number of its shares or other equity instruments based solely on something other than the issuer's own equity shares; and 3) Certain obligations that can be settled with shares, the monetary value of which is (i) fixed, tied solely or predominantly to a variable such as a market index, or (ii) varies inversely with the value of the issuers' shares. 150 also requires disclosures about alternative ways of settling the instruments and the capital structure of entities-all of whose shares are mandatorily redeemable. SFAS No. 150 is generally effective for all financial instruments entered into or modified after May 31, 2003, and otherwise is effective at the beginning of the first interim period beginning after June 15, 2003. The guidance is to be applied prospectively, and is not expected to have any impact on the Company's consolidated financial statements.

NOTE B - PROPERTY, PLANT AND EQUIPMENT:

Property, plant and equipment and property under capital leases consist of the following (in thousands):

	USEFUL		JUNE 29,	JUNE 3	Ο,
	LIVES .		2003	200	2
Property, plant and equipment: Equipment, furniture and fixtures Building	5 - 39 yrs - -	\$	5,559 10,562 2,072 37 668	\$ 5,11 10,5 1,9	57 45 -
Less: accumulated depreciation .			18,898 (5,772)	19,3 (5,77	
		\$	13,126	\$ 13,5	67 ==
Property under capital leases: Real Estate	20 yrs 3 - 7 yrs	\$	118 480	\$ 1.	18 35
Less: accumulated amortization .			598 (478)	1,79 (1,41	
		=======	120	337	==

Depreciation and amortization expense was \$1,403,000, \$1,337,000, and \$1,343,000 for the years ended June 29, 2003, June 30, 2002, and June 24, 2001, respectively. In fiscal year 2003, fully depreciated assets of approximately \$1.2 million were removed from the books. These amounts related primarily to leasehold improvements at the Company's previous locations for the corporate office, distribution center, and a Company store that was closed.

NOTE C - ACCRUED EXPENSES:

Accrued expenses consist of the following (in thousands):

	JUNE 29,	JUNE 30,
	2003	2002
Compensation	\$ 539 437 393 7 574	\$ 968 405 346 304 506
	1,950	2,529

NOTE D - LONG-TERM DEBT:

In August 1997, the Company signed an agreement (the "Loan Agreement") with its current lender, Wells Fargo, to refinance its debt under a \$9.5 million revolving credit facility. The revolving credit note is collateralized by essentially all of the Company's assets. The Loan Agreement contains covenants which, among other things, require the Company to satisfy certain financial ratios and restrict additional debt.

The Company entered into a new agreement effective December 29, 2002 with Wells Fargo to provide a \$7.0 million revolving credit line that will expire December 31, 2004, replacing a \$9.5 million line that was due to expire December 31, 2003. The \$7.0 million revolving credit line will reduce quarterly by \$500,000 beginning March 31, 2003 through December 31, 2004. Interest on the revolving credit line is payable monthly. Interest is provided for at a rate equal to prime less an interest rate margin from 1.0% to 0.5% or, at the Company's option, at the LIBOR rate plus 1.25% to 1.75%. The interest rate margin is based on the Company's performance under certain financial ratio tests. A 0.375% to 0.5% annual commitment fee is payable on any unused portion of the revolving credit line. As of June 29, 2003 and June 30, 2002, the variable interest rates were 2.82% and 3.59%, respectively, using a LIBOR rate basis. Amounts outstanding under the revolving credit line as of June 29, 2003 and June 30, 2002 were \$2.5 million and \$6.5 million, respectively.

The Company entered into a term note effective March 31, 2000 with Wells Fargo.

The \$5,000,000 term note had outstanding balances of \$1.0 million and \$2.3 million at June 29, 2003 and June 30, 2002, respectively, and requires monthly principal payments of \$104,000 with the balance maturing on March 31, 2004. Interest on the term loan is also payable monthly. Interest is provided for at a rate equal to prime less an interest rate margin of 0.75% or, at the Company's option, at the LIBOR rate plus 1.5%. For the years ending June 29, 2003 and June 30, 2002, the Company's interest rates were 2.81% and 3.38%, respectively. Management believes that future operations will generate sufficient cash flow to meet this obligation at the maturity date.

The Company entered into an agreement effective December 28, 2000, as amended, with Wells Fargo to provide up to \$8.125 million of financing for the construction of the Company's new headquarters, training center and distribution facility. The construction loan converted to a term loan effective January 31, 2002 with the unpaid principal balance to mature on December 28, 2007. This term loan will amortize over a term of twenty years, with principal payments of \$34,000 due monthly. Interest on this term loan is also payable monthly. Interest is provided for at a rate equal to prime less an interest rate margin of 0.75% or, at the Company's option, to the LIBOR rate plus 1.5%. As of June 29, 2003 and June 30, 2002, the variable interest rates were 2.59% and 3.34%, respectively. The Company, to fulfill bank requirements, has caused the outstanding principal amount to be subject to a fixed interest rate by utilizing an interest rate swap agreement as discussed below. The \$8.125 million term loan had an outstanding balance of \$7.5 million at June 29, 2003 and \$8.0 million at June 30, 2002.

The Company entered into an interest rate swap effective February 27, 2001, as amended, designated as a cash flow hedge, to manage interest rate risk relating to the financing of the construction of the Company's new headquarters and to fulfill bank requirements. The swap agreement has a notional principal amount of \$8.125 million with a fixed pay rate of 5.84% which began November 1, 2001 and will end November 19, 2007. The swap's notional amount amortizes over a term of twenty years to parallel the terms of the term loan. SFAS No. 133, "Accounting for Derivative Instruments and Hedging Activities" requires that for cash flow hedges, which hedge the exposure to variable cash flow of a forecasted transaction, the effective portion of the derivative's gain or loss be initially reported as a component of other comprehensive income in the equity section of the balance sheet and subsequently reclassified into earnings when the forecasted transaction affects earnings. Any ineffective portion of the derivative's gain or loss is reported in earnings immediately. At June 29, 2003 there was no hedge ineffectiveness. The Company's expectation is that the hedging relationship will continue to be highly effective at achieving offsetting changes in cash flows.

PIBCO, Ltd., a wholly-owned insurance subsidiary of the Company, in the normal course of operations, arranged for the issuance of a letter of credit for \$230,000 to reinsurers to secure loss reserves. At June 29, 2003 and June 30, 2002 this letter of credit was secured under the Company's revolving line of credit. Loss reserves for approximately the same amount have been recorded by PIBCO, Ltd. and are reflected as current liabilities in the Company's financial statements.

The following chart summarizes all of the Company's debt obligations to make future payments under debt agreements as of June 29, 2003 (in thousands):

										JUNE 29, 2003
2004.									\$	1,448
2005.										2,907
2006.										406
2007.										406
2008.										5,924
Total	de	ebt	t (ob]	li	ga	tio	on	\$	11,091
									======	========

NOTE E - INCOME TAXES:

Income tax expense consists of the following (in thousands):

	JUNE 29,	JUNE 30,	JUNE 24,
	2003	2002	2001
Federal: Current Deferred	\$ - 1,550	\$ (81) 667	\$ 156 1,285
Provision for income taxes	\$ 1,550	\$ 586 ====================================	\$ 1,441 ==================================

The effective federal income tax rate varied from the statutory rate for the years ended June 29, 2003, and June 30, 2002 and June 24, 2001 as reflected

	JUNE 29 2003	<i>i</i>	JUNE 3 2002	,		JUNE 24, 2001
Federal income taxes based on 34% of book income Permanent adjustments Change in valuation allowance Expired credits		\$1,579 21 (72) 22		\$586 (187) 187		\$1,333 70 16 22
	\$ =======	1,550	\$	586	\$ =====	1,441

The tax effects of temporary differences which give rise to the net deferred tax assets (liabilities) consisted of the following (in thousands):

	JUNE 29, 2003	JUNE 30, 2002
		(AS RESTATED)
Reserve for bad debt Reserve for bad debt - officers. Depreciable assets Deferred fees	\$ 312 (38) 59 (80) 335 532	\$ 341 663 428 70 2 167 902
Gross deferred tax asset	\$ 1,120	\$ 2,573
Valuation allowance	(153)	(225)
Net deferred tax asset	\$ 967	\$ 2,348

As of June 29, 2003, the Company had \$232,000 of foreign tax credit carryforwards expiring between 2004 and 2008 and \$300,000 of minimum tax credits that can be carried forward indefinitely. The valuation allowance was established under SFAS 109, since it is more likely than not that a portion of the foreign tax credit carryforwards will expire before they can be utilized.

NOTE F - LEASES:

The real property occupied by the Company-operated restaurants is leased for initial terms ranging from five to twenty-five years with renewal options ranging from three to fifteen years. Some of the lease agreements contain either provisions requiring additional rent if sales exceed specified amounts, or escalation clauses based on changes in the Consumer Price Index.

The Company's distribution division currently leases a significant portion of its transportation equipment under operating and capital leases with terms from five to seven years. Some of the leases include fair market value purchase options at the end of the term.

	CAPITAL	OPERATING
-	LEASES	LEASES
2004	114	\$ 1,090
2005	12	944
2006	12	768
2007	12	463
	1	101
2008	1	101
Thereafter	-	-
		
	\$ 151.	3,366
		=======
Less amount representing interest	(9)	
zeos amount representing interest in in		
- -		

Present value of total obligations under capital leases	142 (109)
Long-term capital lease obligations	\$ 33

Rental expense consisted of the following (in thousands):

	. —	AR ENDED JNE 29, 2003	AR ENDED UNE 30, 2002	AR ENDED JNE 24, 2001
Minimum rentals Contingent rentals Sublease rentals .	\$	1,143 14 (97)	\$ 1,773 21 (99)	\$ 1,566 19 (102)
	\$	1,060	\$ 1,695	\$ 1,483

NOTE G - EMPLOYEE BENEFITS:

The Company has a tax advantaged savings plan which is designed to meet the requirements of Section 401(k) of the Internal Revenue Code (the "Code"). current plan is a modified continuation of a similar savings plan established by the Company in 1985. Employees who have completed six months of service and are at least 21 years of age are eligible to participate in the plan. Effective January 1, 2002, as amended by the Economic Growth and Tax Relief Reconciliation Act (EGTRRA), the plan provides that participating employees may elect to have between 1% - 15% of their compensation deferred and contributed to the plan subject to certain IRS limitations. From January 1, 1999 through July 31, 2000, the Company contributed on behalf of each participating employee an amount equal to 100% of the first 3% and 50% of the next 3% of the employee's contribution. From August 1, 2000 through December 31, 2000, the Company contributed on behalf of each participating employee an amount equal to 50% of up to 6% of the employee's contribution. Effective January 1, 2001, the Company contributes on behalf of each participating employee an amount equal to 50% of up to 4% of the employee's contribution. Separate accounts are maintained with respect to contributions made on behalf of each participating employee. Employer matching contributions and earnings thereon are invested in Common Stock of the Company. The plan is subject to the provisions of the Employee Retirement Income Security Act, as amended, and is a profit sharing plan as defined in Section 401 of the Code. The Company is the administrator of the plan.

For the years ended June 29, 2003, June 30, 2002, and, June 24, 2001, total matching contributions to the tax advantaged savings plan by the Company on behalf of participating employees were \$82,576, \$88,770, and \$77,000, respectively.

NOTE H - STOCK OPTIONS:

On September 1, 1992, the Company adopted the 1992 Stock Award Plan (the "1992 Plan"). All officers, employees and elected outside directors are eligible to participate. The Company's 1992 Plan is a combined nonqualified stock option and stock appreciation rights arrangement. A total of two million shares of Inn, Inc. Common Stock were originally authorized to be awarded under the 1992 Plan. A total of 973,073 options were actually granted under the 1992 Plan through December 1993. In January 1994, the 1993 Stock Award Plan ("the 1993 Plan") was approved by the Company's shareholders with a plan effective date of October 13, 1993. Officers and employees of the Company are eligible to receive stock options under the 1993 Plan. Options are granted at market value of the stock on the date of grant, are subject to various vesting periods ranging from six months to three years with exercise periods up to eight years, and may be designated as incentive options (permitting the participant to defer resulting federal income taxes). Originally, a total of two million shares of Common Stock were authorized to be issued under the 1993 Plan. In December 1996, 1997 and 1998, the Company's shareholders approved amendments to the 1993 plan increasing by 500,000 shares, in each year, the aggregate number of shares of common stock issuable under the plan. In December, 2000, the Company's Shareholders approved amendments to the 1993 plan increasing by 100,000 shares the aggregate number of shares of common stock issuable under the plan.

The 1993 Outside Directors Stock Award Plan (the "1993 Directors Plan") was also adopted by the Company effective as of October 13, 1993 as approved by the shareholders. Elected Directors who are not employed by the Company are eligible to receive stock options under the 1993 Directors Plan. Options for common stock equal to twice the number of shares of common stock acquired during the previous fiscal year are granted, up to 20,000 shares per year, to each outside director. Options are granted at market value of the stock on the first day of the fiscal year, which is also the date of grant, and various vesting periods ranging from one to four years with exercise periods up to nine years. A total of 200,000 shares of Company Common Stock are authorized to be issued pursuant to the 1993 Directors Plan.

A summary of stock option transactions under all of the Company's stock option

	June 29, 2003		June 30, 2002	2	June 24, 2001		
		Weighted- Average Exercise		A	eighted- Average kercise	Weighted Average Exercise	
	Shares		Price	Shares	Price	Shares	Price
Outstanding at beginning of year	1,591,233	\$	3.76	2,210,033	\$ 3.82	2,123,306	\$ 3.91
Granted	10,000	\$ \$	1.28 0.00	4,000	\$ 2.12 \$ 0.00	464,160 (215,000)	\$ 2.83 \$ 2.50
Canceled/Expired	(795,083)	\$	3.81	(622,800)	\$ 3.96	(162,433)	\$ 3.82
Outstanding at end of year	806,150 =======	\$ ====	3.68	1,591,233 =========	\$ 3.76 =====	2,210,033	\$ 3.82 =====
Exercisable at end of year	792,150	\$	3.72	1,358,233	\$ 4.02	1,696,873	\$ 4.07
Weighted-average fair value of options granted during the year.		\$	0.33		\$ 0.68		\$ 0.93

FIXED PRICE STOCK OPTIONS

The following table provides information on options outstanding and options exercisable at June 29, 2003:

	Opt	ions Outstanding		Option	s E	xercisable
Range of Exercise Prices	Shares Outstanding at June 29, 2003	Weighted- Average Remaining Contractual Life (Years)	Weighted- Average Exercise Price at	Shares Exercisable June 29, 2003		Weighted- Average xercise Price
			 		-	
1.28 - 3.25 3.30 - 4.25 4.38 - 5.50	228,500 281,660 295,990	3.82 2.84 1.15	\$ 2.16 3.58 4.95	214,500 281,660 295,990	\$	2.21 3.58 4.95
1.28 - 5.50	806,150 ======	2.50	\$ 3.68	792,150	\$	3.72

NOTE I - COMMITMENTS AND CONTINGENCIES:

On January 18, 2002, the Company was served with a lawsuit filed by Blakely-Witt & Associates, Inc. alleging Pizza Inn sent or caused to be sent unsolicited facsimile advertisements. The plaintiff has requested this matter be certified as a class action. We plan to vigorously defend our position in this litigation. We cannot assure you that we will prevail in this lawsuit and our defense could be costly and consume the time of our management. We are unable to predict the outcome of this case. An adverse resolution of this matter could materially affect our financial position and results of operations.

The Company is also subject to other various claims and contingencies related to employment agreements, lawsuits, taxes, food product purchase contracts and other matters arising out of the normal course of business. Management believes that any liabilities arising from these claims and contingencies are either covered by insurance or would not have a material adverse effect on the Company's annual results of operations or financial condition.

On April 30, 1998, Mid-South Pizza Development, Inc., an area developer of the Company ("Mid-South") entered into a promissory note whereby, among other things, Mid-South borrowed \$1,330,000 from a third party lender (the "Loan"). The proceeds of the Loan, less transaction costs, were used by Mid-South to purchase area developer rights from the Company for certain counties in Kentucky and Tennessee. As of June 29, 2003 the outstanding principal balance of this loan was approximately \$674,000. As part of the terms and conditions of the Loan, the Company was required to guaranty the obligations of Mid-South under the Loan. In the event such guaranty ever required payment, the Company has personal guarantees from certain Mid-South principals and a security interest in certain personal property. In the event the personal guarantees and security interest pledged do not sufficiently fulfill the obligation, the Company would assume the obligation. As of this date, the obligation could be fully offset by the assumption of the area development rights which are currently pledged to Mid-South's third party lender.

One of the individuals nominated by the Company and elected to serve on its Board of Directors is a franchisee. This franchisee currently operates a total of 11 restaurants located in Arkansas. Purchases by this franchisee comprised 6% and 6% of the Company's total food and supply sales in fiscal 2003 and fiscal 2002, respectively. Royalties and license fees and area development sales from this franchisee comprised 4% and 3% of the Company's total franchise revenues in fiscal 2003 and fiscal 2002, respectively. As franchised units, his restaurants pay royalties to the Company and purchase a majority of their food and supplies from the Company's distribution division. As of June 29, 2003 and June 30, 2002, his accounts and note payable to the Company were \$854,780 and \$685,669, respectively.

The Company believes the above transactions were at the same prices and on the same terms available to non-related third parties.

In October 1999, the Company loaned \$1,949,698 to C. Jeffrey Rogers in the form of a promissory note due in June 2004 to acquire 700,000 shares of the Company's common stock through the exercise of vested stock options previously granted to him in 1995 by the Company. The note bore interest at the same floating interest rate the Company pays on its revolving credit line with Wells Fargo and was collateralized by a second lien in certain real property and existing Company stock owned by C. Jeffrey Rogers. The first lien on both the real property and Company stock pledged by Mr. Rogers was held by Wells Fargo, Mr. primary lender. The Board determined that doubt existed regarding the collectibility of the note as of June 30, 2002, and recorded a pre-tax charge of approximately \$1.9 million to fully reserve for the expected non-payment of the debt by Mr. Rogers. In December, 2002, Newcastle Partners entered into a transaction with Wells Fargo whereby Newcastle ultimately acquired the Company stock pledged by Mr. Rogers and, in connection therewith, the Company's loan to Mr. Rogers was paid in full. The reserve for the note receivable was reversed in the quarter ending December 29, 2002.

In October 1999, the Company also loaned \$557,056 to Ronald W. Parker in the form of a promissory note due in June 2004 to acquire 200,000 shares of the Company's common stock through the exercise of vested stock options previously granted to him in 1995 by the Company. The note bears interest at the same floating interest rate the Company pays on its revolving credit line with Wells Fargo and is collateralized by certain real property and existing Company stock owned by Ronald W. Parker. The note is reflected as a reduction to shareholders' equity. As of June 29, 2003, the current note balance is \$557,056.

In July 2000, the Company loaned \$302,581 to Ronald W. Parker in the form of a promissory note due in June 2004 to acquire 200,000 shares of the Company's common stock through the exercise of vested stock options previously granted in 1995 by the Company. The note bears interest at the same floating interest rate the Company pays on its revolving credit line with Wells Fargo and is collateralized by certain real property and existing Company stock owned by Ronald W. Parker. The note is reflected as a reduction to shareholders' equity. As of June 29, 2003, the current note balance is \$131,853.

NOTE K - TREASURY STOCK:

For the period of September 1995 through June 2002, the Company purchased 5,244,161 shares of its own Common Stock from time to time on the open market at a total cost of \$21.4 million. The Company did not purchase any shares of its own Common Stock in fiscal 2003. The purchases of common shares described above were funded from working capital, and reduced the Company's outstanding shares by approximately 34%.

NOTE L - EARNINGS PER SHARE:

The Company computes and presents earnings per share ("EPS") in accordance with SFAS 128, "Earnings Per Share". Basic EPS excludes the effect of potentially dilutive securities while diluted EPS reflects the potential dilution that would occur if securities or other contracts to issue common stock were exercised, converted or resulted in the issuance of common stock that then shared in the earnings of the entity.

The following table shows the reconciliation of the numerator and denominator of the basic EPS calculation to the numerator and denominator of the diluted EPS calculation (in thousands, except per share amounts).

	INCOME		SHARES		PER SHARE	
	(NU	JMERATOR)	(DENOMINATOR)		OUNT	
YEAR ENDED JUNE 29, 2003 BASIC EPS Income Available to Common Shareholders Effect of Dilutive Securities - Stock Options	\$	3,093	10,058	\$	0.31	
DILUTED EPS Income Available to Common Shareholders & Potentially Dilutive Securities	\$ ====	3,093	10,061		0.31 ======	
YEAR ENDED JUNE 30, 2002 BASIC EPS Income Available to Common Shareholders Effect of Dilutive Securities - Stock Options	\$	1,137	10,092 3	\$	0.11	
DILUTED EPS Income Available to Common Shareholders & Potentially Dilutive Securities	\$ ====	1,137	10,095		0.11 ======	
YEAR ENDED JUNE 24, 2001 BASIC EPS Income Available to Common Shareholders Effect of Dilutive Securities - Stock Options	\$	2,480	10,635	\$	0.23	
DILUTED EPS Income Available to Common Shareholders & Potentially Dilutive Securities	\$ ====	2,480	10,639	\$ ==	0.23	

Options to purchase 796,150 shares of common stock at exercise prices ranging from \$2.00 to \$5.50 per share were outstanding at June 29, 2003 but were not included in the computation of diluted EPS because the option's exercise price was greater than the average market price of the common shares. Options to purchase 1,591,233 and 2,195,033 shares of common stock during fiscal years 2002 and 2001, respectively, were excluded from the computation of EPS in those years because their inclusion would result in an anti-dilutive effect on EPS.

NOTE M - SEGMENT REPORTING:

The Company has two reportable operating segments as determined by management using the "management" approach as defined in SFAS No. 131, "Disclosures about Segments of an Enterprise and Related Information". (1) Food and Equipment Distribution, and (2) Franchise and Other. These segments are a result of differences in the nature of the products and services sold. Corporate administration costs, which include, but are not limited to, general accounting, human resources, legal and credit and collections, are partially allocated to the two operating segments. Other revenue consists of nonrecurring items.

The Food and Equipment Distribution segment sells and distributes proprietary and non-proprietary items to franchisees and to two company-owned and operated stores. Inter-segment revenues consist of sales to the company-owned stores. Assets for this segment include tractor/trailers, equipment, furniture and fixtures.

The Franchise and Other segment includes income from royalties, license fees and area development and foreign master license sales. The Franchise segment includes the two company-owned stores, which are used as prototype and training facilities. Assets for this segment include equipment, furniture and fixtures for the company stores.

Corporate administration and other assets primarily include the deferred tax asset, cash and short term investments, as well as furniture and fixtures located at the corporate office.

Summarized in the following tables are net sales and operating revenues, depreciation and amortization expense, interest expense, interest income, operating profit, income tax expense, capital expenditures, and assets for the Company's reportable segments for the years ended June 29, 2003, June 30, 2002, and June 24, 2001 (in thousands):

	JUNE 29,	JUNE 30,	JUNE 24,
	2003	2002	2001
NET SALES AND OPERATING REVENUES: Food and Equipment Distribution Franchise and Other Intersegment revenues	\$ 51,556 6,915 664	\$ 57,727 7,662 806	\$ 57,020 7,719 861
Combined		66,195 1,253 (806)	65,600 529 (861)
Consolidated revenues	\$ 58,782 =======	\$ 66,642	\$ 65,268
DEPRECIATION AND AMORTIZATION: Food and Equipment Distribution Franchise and Other	\$ 806 101 	\$ 854 120	\$ 992 227
Combined	907 496	974 363	1,219 124
Depreciation and amortization		\$ 1,337	\$ 1,343
INTEREST EXPENSE: Food and Equipment Distribution Franchise and Other		\$ 520 5	\$ 533 6
Combined	469 320	525 307	539 297
Interest Expense	\$ 789 =======	Φ 032	Φ 030
INTEREST INCOME: Food and Equipment Distribution Franchise and Other	\$ 24	-	\$ 25
Combined	24		
Interest Income	\$ 79 =======	\$ 133	\$ 233
OPERATING PROFIT: Food and Equipment Distribution (1) Franchise and Other (1) Intersegment profit	2,419 197	3,306 235	2,685
Combined	311 (197)	6,313	6,131
Income before taxes	\$ 4,643 =======	\$ 1,723	\$ 3,921
INCOME TAX EXPENSE: Food and Equipment Distribution Franchise and Other	\$ 896 808	\$ 943 1,124	\$ 1,172 987
Franchise and Other	1,704 (154)	2,067 (1,481)	2,159) (718)
Income tax expense	\$ 1,550	\$ 586	\$ 1,441
(1) Does not include full a			

	JUI	NE 29,	JUI	NE 30,	JU	NE 24,
		2003		2002		2001
CAPITAL EXPENDITURES:						
Food and Equipment Distribution Franchise and Other	\$	62 76	\$	8,499 82	\$	4,438 227
Combined		138 338		8,581 371		4,665 48
Consolidated capital expenditures	\$ ===	476 =====	\$	8,952 =====	\$	4,713 ======
ASSETS: Food and Equipment Distribution Franchise and Other	\$	10,963 1,049	\$	12,908 1,079	\$	13,575 1,193

Combined		12,012		13,987		14,768
		,		,		,
Corporate administration and other.		8,784		10,331		4,808
Consolidated assets	Φ	20 706	Φ	24,318	Φ	10 576
Consultuated assets	Ψ	20,790	Ψ	24,310	Ψ	19,570
	==	======	==	======	==	======
GEOGRAPHIC INFORMATION (REVENUES):						
,						
United States	\$	57,714	\$	66,124	\$	64,666
Foreign countries		1,068		518		602
For eight countries		1,000		310		002
Consolidated total	\$	58.782	\$	66.642	\$	65.268
0011001100100 101011 1 1 1 1 1 1 1	Ψ	00,102	Ψ	00,042	Ψ	00,200
	==	======	==	======	==	======

NOTE N - QUARTERLY RESULTS OF OPERATIONS (UNAUDITED): The following summarizes the unaudited quarterly results of operations for the fiscal years ended June 29, 2003 and June 30, 2002 (in thousands, except per share amounts):

			-	
	September 29, 2002	December 29, 2002	March 30, 2003	June 29, 2003
FISCAL YEAR 2003 Revenues	\$ 15,361	\$ 15,164	\$ 14,198	\$ 14,059
Gross Profit	1,592	1,561	1,195	1,405
Net Income	303	1,892	376	522
Basic earnings per share on net income	0.03	0.19	0.04	0.05
Diluted earnings per share on net income	0.03	0.19	0.04	0.05
		Quarter Ended		
	September 23,. 2001	. December 23, 2001		, June 30, 2002
FISCAL YEAR 2002 Revenues	\$ 17,308	\$ 15,987	\$ 15,286	\$ 18,061
Gross Profit	1,126	1,380	1,173	2,036
Net Income (Loss)	590	567	478	(498)
Basic earnings (loss) per share on net income. $\boldsymbol{.}$	0.06	0.06	0.05	(0.05)
Diluted earnings (loss) per share on net income.	0.06	0.06	0.05	(0.05)

SCHEDULE II PIZZA INN, INC. CONSOLIDATED VALUATION AND QUALIFYING ACCOUNTS

(In thousands)

ADDITIONS

	BALANC BEGINN OF PER	ING	CHARGE COST A EXPENS	AND	CHARGED OTHER ACCOUNTS		DEDU	CTIONS		BALANCE AT END PERIOD
ALLOWANCE FOR DOUBTFUL ACCOUNTS AND NOTES RECEIVABLE										
Year Ended June 29, 2003	\$	2,953	\$	155	\$	-	\$	(2,192)	(1)	\$ 916
Year Ended June 30, 2002	\$	1,001	\$	2,367	\$	-	\$	(415)	(1)	\$2,953
Year Ended June 24, 2001	\$	1,102	\$	210	\$	-	\$	(311)	(1)	\$1,001

⁽¹⁾ Write-off of receivables, net of recoveries. For additional information related to the recovery in fiscal year 2003, refer to Note J in the Company's consolidated financial statements.

Year Ended June 29, 2003	\$ 225 \$	- \$	- \$	(72)	\$ 153
Year Ended June 30, 2002	\$ 38 \$	187 \$	- \$	-	\$ 225
Year Ended June 24, 2001	\$ 22 \$	16 \$	- \$	-	\$ 38

ITEM 9 - CHANGES IN AND DISAGREEMENTS WITH ACCOUNTANTS ON ACCOUNTING AND FINANCIAL DISCLOSURE

There are no events to report under this item.

PART III

ITEM 10 - DIRECTORS AND EXECUTIVE OFFICERS OF THE REGISTRANT

The information required by this Item is included in the Company's definitive Proxy Statement to be filed pursuant to Regulation 14a in connection with the Company's annual meeting of shareholders to be held in December 2003 (the "Proxy Statement"), and is incorporated herein by reference.

ITEM 11 - EXECUTIVE COMPENSATION

The information required by this Item is included in the Proxy Statement and is incorporated herein by reference.

ITEM 12 - SECURITY OWNERSHIP OF CERTAIN BENEFICIAL OWNERS AND MANAGEMENT

The information required by this Item is included in the Proxy Statement and is incorporated herein by reference.

TTEM 13 - CERTAIN RELATIONSHIPS AND RELATED TRANSACTIONS

The information required by this Item is included in the Proxy Statement and is incorporated herein by reference.

ITEM 14- CONTROLS AND PROCEDURES

EVALUATION OF DISCLOSURE CONTROLS AND PROCEDURES

The term "disclosure controls and procedures" is defined in Rule 13a-14(c) of the Securities Exchange Act of 1934, or the Exchange Act. This term refers to the controls and procedures of a company that are designed to ensure that information required to be disclosed by a company in the reports that it files under the Exchange Act is recorded, processed, summarized and reported within required time periods. Our Chief Executive Officer and our Chief Financial Officer have evaluated the effectiveness of our disclosure controls and procedures as of the end of the period covered by this Annual Report, and they have concluded that as of that date, except as disclosed below, our disclosure controls and procedures were effective at ensuring that required information will be disclosed on a timely basis in our reports filed under the Exchange Act.

CHANGES IN INTERNAL CONTROLS

As further discussed in Note A to the financial statements, the Company completed a project to review its deferred tax asset and liability balances and determined a prior period adjustment, which related to fiscal years ended 1997 and earlier, was necessary. The Company has established controls to prepare and reconcile the tax balance sheet to the deferred tax assets and liabilities on a quarterly basis. There were no other significant changes to our internal controls or in other factors that could significantly affect our internal controls subsequent to the date of their evaluation by our Chief Executive Officer and our Chief Financial Officer.

- ITEM 15 EXHIBITS, FINANCIAL STATEMENT SCHEDULES AND REPORTS ON 8-K
- (a) 1. The financial statements filed as part of this report are listed in the Index to

Financial Statements and Schedules under Part II, Item 8 of this Form 10-K.

- 2. The financial statement schedules filed as part of this report are listed in the Index
- to Financial Statements and Schedules under Part II, Item 8 of this Form $10\text{-}\mathrm{K}.$

3. Exhibits:

- 3.1 Restated Articles of Incorporation as filed on September 5, 1990 and amended on February 16,1993 (filed as Exhibit 3.1 to the Company's Annual Report on Form 10-K for the fiscal year ended June 27, 1993 and incorporated herein by reference).
- 3.2 Amended and Restated By-Laws as adopted by the Board of Directors on July 11, 2000. (filed as Exhibit 3.2 to the Company's Annual Report on Form 10-K for the fiscal year ended June 24, 2001 and incorporated herein by reference).
- 3.3 Amended and Restated By-Laws as adopted by the Board of Directors on October 8, 2002. (filed as Item 9 on Form 8-K on October 9, 2002 and incorporated herein by reference).
- 3.4 Amended and Restated By-Laws as adopted by the Board of Directors on December 18, 2002. (filed as Item 5 on Form 8-K on December 23, 2002 and incorporated herein by reference).
- 4.1 Provisions regarding Common Stock in Article IV of the Restated Articles of Incorporation, as amended (filed as Exhibit 3.1 to the Company's Annual Report on Form 10-K for the fiscal year ended June 27, 1999 and incorporated herein by reference).
- 4.2 Provisions regarding Redeemable Preferred Stock in Article V of the Restated Articles of Incorporation, as amended (filed as Exhibit 3.1 to this Report and incorporated herein by reference).
- 10.1 Second amended and Restated Loan Agreement between the Company and Wells Fargo Bank (Texas), N.A. dated March 31, 2000 (filed as Exhibit 10.1 to the Company's Quarterly Report on Form 10-Q for the fiscal quarter ended March 26, 2000 and incorporated herein by reference).
- 10.2 First Amendment to the Second Amendment and Restated Loan Agreement between the Company and Wells Fargo Bank (Texas), N.A. dated December 28, 2000 (filed as Exhibit 10.1 to the Company's Quarterly Report on Form 10-Q for the fiscal quarter ended December 24, 2000 and incorporated herein by reference).
- 10.3 Second Amendment to the Second Amended and Restated Loan Agreement between the Company and Wells Fargo Bank (Texas), N.A. dated January 31, 2002, but effective December 23, 2001 (filed as Exhibit 10.1 to the Company's Quarterly Report on Form 10-Q for the fiscal quarter ended December 23, 2001 and incorporated herein by reference).
- 10.4 Third Amendment to the Second Amended and Restated Loan Agreement between the Company and Wells Fargo Bank (Texas), N.A. dated September 26, 2002, but effective June 30, 2002. (filed as Exhibit 10.4 to the Company's Annual Report on Form 10-K for the fiscal year ended June 30, 2002 and incorporated herein by reference).
- Third Amended and Restated Loan Agreement between the Company and Wells Fargo Bank (Texas), N.A. dated January 22, 2003 but effective December 29, 2002. (filed as Exhibit 10.1 to the Company's Quarterly Report on Form 10-Q for the fiscal quarter ended December 29, 2002 and incorporated herein by reference).
- 10.6 Construction Loan Agreement between the Company and Wells Fargo Bank (Texas) N.A. dated December 28, 2000 (filed as Exhibit 10.2 to the Company's Quarterly Report on Form 10-Q for the fiscal quarter ended December 24, 2000 and incorporated herein by reference).
- 10.7 Promissory Note between the Company and Wells Fargo Bank (Texas) N.A. dated December 28, 2000 (filed as Exhibit 10.3 to the Company's Quarterly Report on Form 10-Q for the fiscal quarter ended December 24, 2000 and incorporated herein by reference).
- 10.8 Promissory Note between the Company and Wells Fargo Bank (Texas), N.A. dated January 31, 2002 (filed as Exhibit 10.2 to the Company's Quarterly Report on Form 10-Q for the fiscal quarter ended December 23, 2001 and incorporated herein by reference).
- 10.9 Stock Purchase Agreement between the Company and Kleinwort Benson Limited dated April 28, 1995 (filed as Exhibit 10.14 to the Company's Quarterly Report on Form 10-Q for the fiscal quarter ended March 26, 1995 and incorporated herein by reference).
- 10.10 Redemption Agreement between the Company and Kleinwort Benson Limited dated June 24, 1994 (filed as Exhibit 10.4 to the Company's Annual Report on Form 10-K for the fiscal year ended June 26, 1994 and incorporated herein by reference.)

- 10.11 Form of Executive Employment Contract (filed as Exhibit 10.3 to the Company's Quarterly Report on Form 10-Q for the fiscal quarter ended December 29, 2002 and incorporated herein by reference).*
- 10.12 Employment Agreement between the Company and Ronald W. Parker dated December 16, 2002 (filed as Exhibit 10.2 to the Company's Quarterly Report on Form 10-Q for the fiscal quarter ended December 29, 2002 and incorporated herein by reference).*
- 10.13 Severance agreement between the Company and C. Jeffrey Rogers dated August 21, 2002. (filed as Exhibit 10.12 to the Company's Annual Report on Form 10-K for the fiscal year ended June 30, 2002 and incorporated herein by reference).
- 10.14 1993 Stock Award Plan of the Company (filed as Exhibit 10.9 to the Company's Annual Report on Form 10-K for the fiscal year ended June 26, 1994 and incorporated herein by reference).*
- 10.15 1993 Outside Directors Stock Award Plan of the Company (filed as Exhibit 10.10 to the Company's Annual Report on Form 10-K for the fiscal year ended June 26, 1994 and incorporated herein by reference).*
- 10.16 1992 Stock Award Plan of the Company (filed as Exhibit 10.6 to the Company's Annual Report on Form 10-K for the fiscal year ended June 27, 1993 and incorporated herein by reference).*
- 21.0 List of Subsidiaries of the Company (filed as Exhibit 21.0 to the Company's Annual Report on Form 10-K for the fiscal year ended June 26, 1994 and incorporated herein by reference).
- 23.0 Consent of Independent Accountants.
- 99.1 Certification of Chief Executive Officer as Adopted Pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.
- 99.2 Certification of Principal Financial Officer as Adopted Pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.
- 99.3 Certification of Chief Executive Officer as Adopted Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.
- 99.4 Certification of Principal Financial Officer as Adopted Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.
- * Denotes a management contract or compensatory plan or arrangement filed pursuant to Item 15 (a) of this report.
- (b) Form 8-K filed under Item 5 Other Events
- On September 4, 2003 the Company filed a report on Form 8-K, reporting a press release with respect to earnings for the fourth quarter ended June 29, 2003.
- On April 18, 2003 the Company filed a report on Form 8-K, reporting a press release with respect to earnings for the third quarter ended March 30, 2003.
- On January 22, 2003 the Company filed a report on Form 8-K, reporting a press release with respect to earnings for the second quarter ended December 29, 2002.
- On December 23, 2002 the Company filed a report on Form 8-K, amending the Company's Amended and Restated By-Laws limiting the business that can be conducted at any meeting of the shareholders, and detailing proper procedures for nominations to the Board of Directors.
- On December 20, 2002 the Company filed a report on Form 8-K announcing the resignation of two Directors and the appointment of two new Directors, and publishing the agreement between the Company and Newcastle Partners, L.P.
- On December 9, 2002 the Company filed a report on Form 8-K, announcing that the Company had received full payment on a note receivable owed to the Company by the Company's former Chief Executive Officer.
- On October 9, 2002 the Company filed a report on Form 8-K, amending the Company's Amended and Restated By-Laws eliminating cumulative voting for the election of directors.
- On August 22, 2002, the Company filed a report on Form 8-K that C. Jeffrey Rogers, the Company's Chief Executive Officer, had resigned his position with the Company.

SIGNATURES

Pursuant to the requirements of Section 13 or 15(d) of the Securities Exchange Act of 1934, the Company has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

September 25, 2003 By Shawn M. Preator Chief Financial Officer Date: By: /s/ Shawn M. Preator

Treasurer

(Principal Accounting Officer)

Pursuant to the requirements of the Securities Exchange Act of 1934, this report has been signed by the following persons on behalf of the Registrant and in the capacities and on the dates indicated.

Name and Position Date

/s/ Bobby L. Clairday S September 25, 2003

Bobby L. Clairday

Director

/s/ Ronald W. Parker September 25, 2003

President and Chief Executive Officer (Principal Executive Officer)

Director

/s/ Butler E. Powell September 25, 2003

Butler E. Powell

Director

/s/ Steven J. Pully September 25, 2003

Steven J. Pully Director

/s/Mark E. Schwarz September 25, 2003

Mark E. Schwarz Director

/s/F. Jay Taylor September 25, 2003

F. Jay Taylor

Director

/s/Steve A. Ungerman September 25, 2003

Steve A. Ungerman

Director and Chairman of the Board

CONSENT OF INDEPENDENT ACCOUNTANTS

We hereby consent to the incorporation by reference in the Registration Statements on Forms S-8 (Nos. 33-56590, 33-71700, as amended by Post-Effective Amendments No. One and Two, 333-77617, and 333-76296) of Pizza Inn, Inc. of our report dated September 25, 2003 relating to the consolidated financial statements and financial statement schedule, which appears in this Form 10-K.

PricewaterhouseCoopers LLP

Dallas, Texas September 25, 2003

CERTIFICATION

- I, Ronald W. Parker, President and Chief Executive Officer of Pizza Inn, Inc., certify that:
- I have reviewed the annual report on Form 10-K of Pizza Inn, Inc. (the "Reqistrant");
- 2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
- 3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
- 4. The Registrant's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-14 and 15d-14) for the Registrant and we have:
- a. Designed such disclosure controls and procedures to ensure that material information relating to the Registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
- b. Evaluated the effectiveness of the Registrant's disclosure controls and procedures as of the end of the period covered by this Annual Report; and
- c. Presented in this report our conclusions about the effectiveness of the disclosure controls and procedures based on our evaluation as of the Evaluation Date;
- 5. The Registrant's other certifying officer and I have disclosed, based on our most recent evaluation, to the Registrant's auditors and the audit committee of Registrant's board of directors (or persons performing the equivalent function):
- a. All significant deficiencies in the design or operation of internal controls which could adversely affect the Registrant's ability to record, process, summarize and report financial data and have identified for the registrant's auditors any material weaknesses in internal controls; and
- b. Any fraud, whether or not material, that involves management or other employees who have a significant role in the Registrant's internal controls; and
- 6. The Registrant's other certifying officer and I have indicated in this report whether or not there were significant changes in internal controls or in other factors that could significantly affect internal controls subsequent to the date of our most recent evaluation, including any corrective actions with regard to significant deficiencies and material weaknesses.

September 25, 2003

/s/ Ronald W. Parker

Ronald W. Parker Chief Executive Officer

CERTIFICATION

- I, Shawn M. Preator, Chief Financial Officer (Principal Accounting Officer) of Pizza Inn, Inc., certify that:
- 1. I have reviewed the annual report on Form 10-K of Pizza Inn, Inc. (the "Reqistrant");
- 2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
- 3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
- 4. The Registrant's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-14 and 15d-14) for the Registrant and we have:
- a. Designed such disclosure controls and procedures to ensure that material information relating to the Registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
- b. Evaluated the effectiveness of the Registrant's disclosure controls and procedures as of the end of the period covered by this Annual Report; and
- c. Presented in this report our conclusions about the effectiveness of the disclosure controls and procedures based on our evaluation as of the Evaluation Date;
- 5. The Registrant's other certifying officer and I have disclosed, based on our most recent evaluation, to the Registrant's auditors and the audit committee of Registrant's board of directors (or persons performing the equivalent function):
- a. All significant deficiencies in the design or operation of internal controls which could adversely affect the Registrant's ability to record, process, summarize and report financial data and have identified for the registrant's auditors any material weaknesses in internal controls; and
- b. Any fraud, whether or not material, that involves management or other employees who have a significant role in the Registrant's internal controls; and
- 6. The Registrant's other certifying officer and I have indicated in this report whether or not there were significant changes in internal controls or in other factors that could significantly affect internal controls subsequent to the date of our most recent evaluation, including any corrective actions with regard to significant deficiencies and material weaknesses.

September 25, 2003

/s/ Shawn M. Preator

Shawn M. Preator Chief Financial Officer Principal Accounting Officer CERTIFICATION OF CHIEF EXECUTIVE OFFICER PURSUANT TO 18 U.S.C. SECTION 1350, AS ADOPTED PURSUANT TO SECTION 906 OF THE SARBANES-OXLEY ACT OF

In connection with the Annual Report of Pizza Inn, Inc. ("the Company") on Form 10-K for the year ended June 29, 2003 as filed with Securities and Exchange Commission on the date hereof ("the Report"), I, Ronald W. Parker, President and Chief Executive Officer of the Company, certify, pursuant to 18 U.S.C. section 1350, as adopted pursuant to section 906 of the Sarbanes-Oxley Act of 2002, that:

- 1. The Report fully complies with the requirements of section 13(a) or 15(d) of the Securities Exchange Act of 1934 (15 U.S.C. 78m or 78o(d)); and
- I have reviewed this annual report on Form 10-K of the Company;
- 3. Based on my knowledge, this annual report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this annual report;
- 4. Based on my knowledge, the financial statements, and other financial information included in this annual report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this annual report.

A signed original of this written statement required by Section 906 has been provided to Pizza Inn, Inc. and will be retained by Pizza Inn, Inc. and furnished to the Securities and Exchange Commission or its staff upon request.

September 25, 2003

/s/ Ronald W. Parker Ronald W. Parker President and Chief Executive Officer

CERTIFICATION OF CHIEF FINANCIAL OFFICER PURSUANT TO 18 U.S.C. SECTION 1350, AS ADOPTED PURSUANT TO SECTION 906 OF THE SARBANES-OXLEY ACT OF 2002

In connection with the Annual Report of Pizza Inn, Inc. ("the Company") on Form 10-K for the year ended June 29, 2003 as filed with Securities and Exchange Commission on the date hereof ("the Report"), I, Shawn M. Preator, Chief Financial Officer of the Company, certify, pursuant to 18 U.S.C. section 1350, as adopted pursuant to section 906 of the Sarbanes-Oxley Act of 2002, that:

- 1. The Report fully complies with the requirements of section 13(a) or 15(d) of the Securities Exchange Act of 1934 (15 U.S.C. 78m or 78o(d)); and
- 2. I have reviewed this annual report on Form 10-K of the Company;
- 3. Based on my knowledge, this annual report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this annual report;
- 4. Based on my knowledge, the financial statements, and other financial information included in this annual report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this annual report.
- A signed original of this written statement required by Section 906 has been provided to Pizza Inn, Inc. and will be retained by Pizza Inn, Inc. and furnished to the Securities and Exchange Commission or its staff upon request.

September 25, 2003

/s/ Shawn M. Preator Shawn M. Preator Chief Financial Officer